



## Budget Power Hour 12 February 2018

Dr. William H. Spindle  
*Vice President for Business Affairs &  
Chief Financial Officer*

Chris Leach  
*Associate Vice President for Financial  
Services & Controller*

Lloyd Butler  
*Executive Director, Budget & Payroll  
Services*



# AGENDA

- Budget Organization
- Budget Principles
- Budget Process
- Current Fiscal Year 2018
- Fiscal Year 2019
- Fiscal Years 2020 and 2021



## BUDGET ORGANIZATION

- Budget Team
  - ❖ Bill Spindle, VP for Business Affairs and CFO
  - ❖ Chris Leach, Assoc. VP for Financial Services/Controller
  - ❖ Lloyd Butler, Exec. Director of Budget and Payroll
  - ❖ Carroll Adams, Financial Analyst (Budget Office)
- University Resources Commission (URC)
  - ❖ Charge & Expectations/Membership
- Division Budget Representatives
  - ❖ Academic Affairs – Joni Foster
  - ❖ Student Affairs – Teresa Petersen
  - ❖ University Advancement – Lisa Pena
  - ❖ Business Affairs – Carroll Adams
  - ❖ President’s Office – Jen Haft



# BUDGET PRINCIPLES

- Transparency
- Accountability
  - Management reporting
- Communications



# BUDGET PROCESS

- Three budget cycles “in play” at all times:
  - Current Fiscal Year: FY18
    - Managing division budgets
      - Management reporting
        - Keeping tabs on budget to actuals
  - Next Fiscal Year: FY19
  - Next biennium: FY20/21

# TEXAS A&M UNIVERSITY-SAN ANTONIO



## FY 2018 REVENUE BUDGET

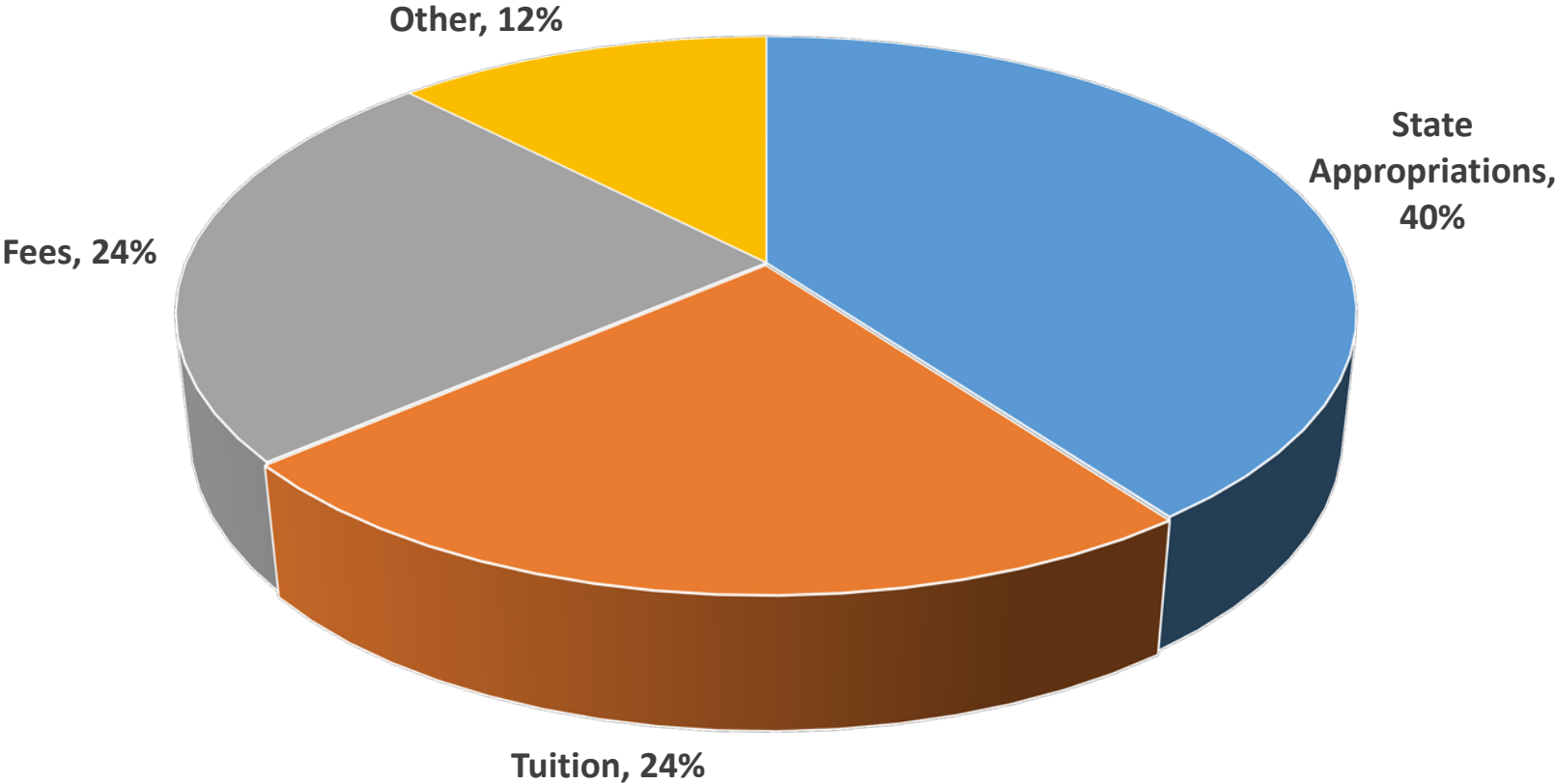
FY 2018 Revenue Budget		
State Appropriations	32,242,869	40%
Tuition	19,137,495	24%
Fees	19,425,505	24%
Other	9,913,253	12%
<b>Total Budgeted Revenue</b>	<b>\$80,719,122</b>	<b>100.00%</b>



# TEXAS A&M UNIVERSITY-SAN ANTONIO



## FY 2018 REVENUE BUDGET



# TEXAS A&M UNIVERSITY-SAN ANTONIO



FY 2018 Expenditure Budget		
Salaries, Wages, & Benefits	\$43,031,614	59%
Operations & Maintenance	20,691,153	28%
Scholarships & Fellowships	9,312,040	13%
Total	\$73,034,807	100.00%





# TEXAS A&M UNIVERSITY-SAN ANTONIO

## FY 2018 BUDGET BY NACUBO FUNCTION

FUND GROUP / NACUBO FUNCTION		BUDGET
<b>E&amp;G and Designated:</b>		<b>FY 2018</b>
	Instruction	\$ 22,779
	Academic Support	8,032
	Student Services	15,661
	Scholarships and Fellowships	4,208
	Institutional Support	9,829
	O&M of Plant	5,942
	Public Service	359
	Research	217
<b>E&amp;G and Designated Subtotal:</b>		<b>\$ 67,027</b>
<b>Auxiliary:</b>		
	Auxiliary	\$ 308
<b>Auxiliary Subtotal:</b>		<b>\$ 308</b>
<b>Restricted:</b>		
	Student Services	30
	Scholarships and Fellowships	5,353
	Research	315
<b>Restricted Subtotal:</b>		<b>\$ 5,698</b>
<b>TOTAL</b>		<b>\$ 73,033</b>





## FISCAL YEAR 2019

- Revenue
  - Second year of Biennium
    - State funding set
    - Enrollment growth and HEPI increase will plus up revenue
      - Tuition and Fees for students will increase 3.7% for the one-year rate plan
      - An average of 6.5% for new students who opt into the guaranteed rate plan
- Expenses
  - Support for growth
    - New faculty and staff
    - Infrastructure
      - Facilities
        - New Science and Technology Bldg
      - Information Technology



# FISCAL YEAR 2019 BUDGET CALENDAR

- Currently reviewing Budget Requests from each Division
  - ❖ Recurring (base)
  - ❖ One-time Requests
- Refining forecast of available revenue
- Prepare prioritized list of requests
- Review with Cabinet and URC – Feb 28
- President approval and submittal of Preliminary FY 19 Budget to System – Mar 2
- Programmatic Budget Review with System – Apr 5



# FISCAL YEARS 2020 AND 2021

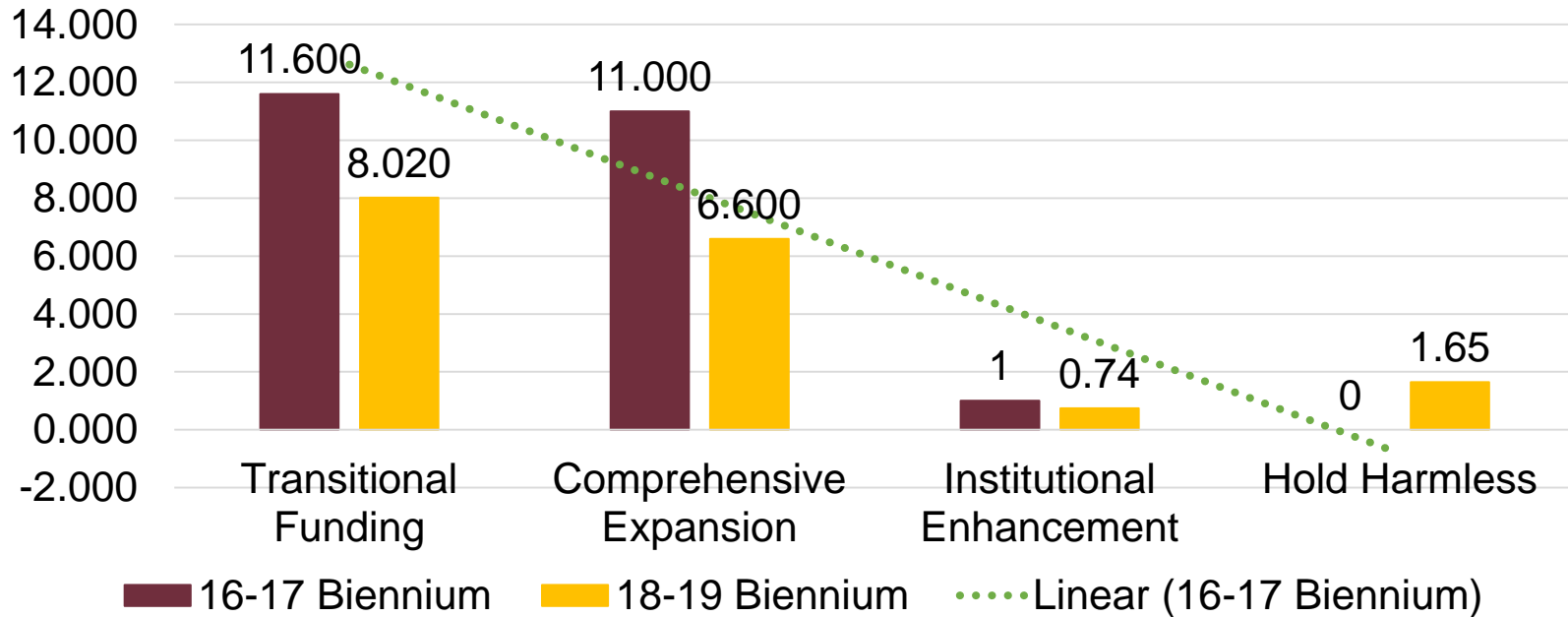
- Forecasting uncertainties
  - State appropriations
    - Special Item Funding
      - Transition
      - Downward Expansion
      - Institutional Enhancement
      - Hold Harmless
    - Enrollment growth
- Preparing Legislative Appropriations Request (LAR)

# TEXAS A&M UNIVERSITY-SAN ANTONIO

## EFFECT OF REDUCTION OF SPECIAL ITEMS



In thousands





QUESTIONS??