



TEXAS A&M UNIVERSITY
SAN ANTONIO

Programmatic Budget Review

FY 2017



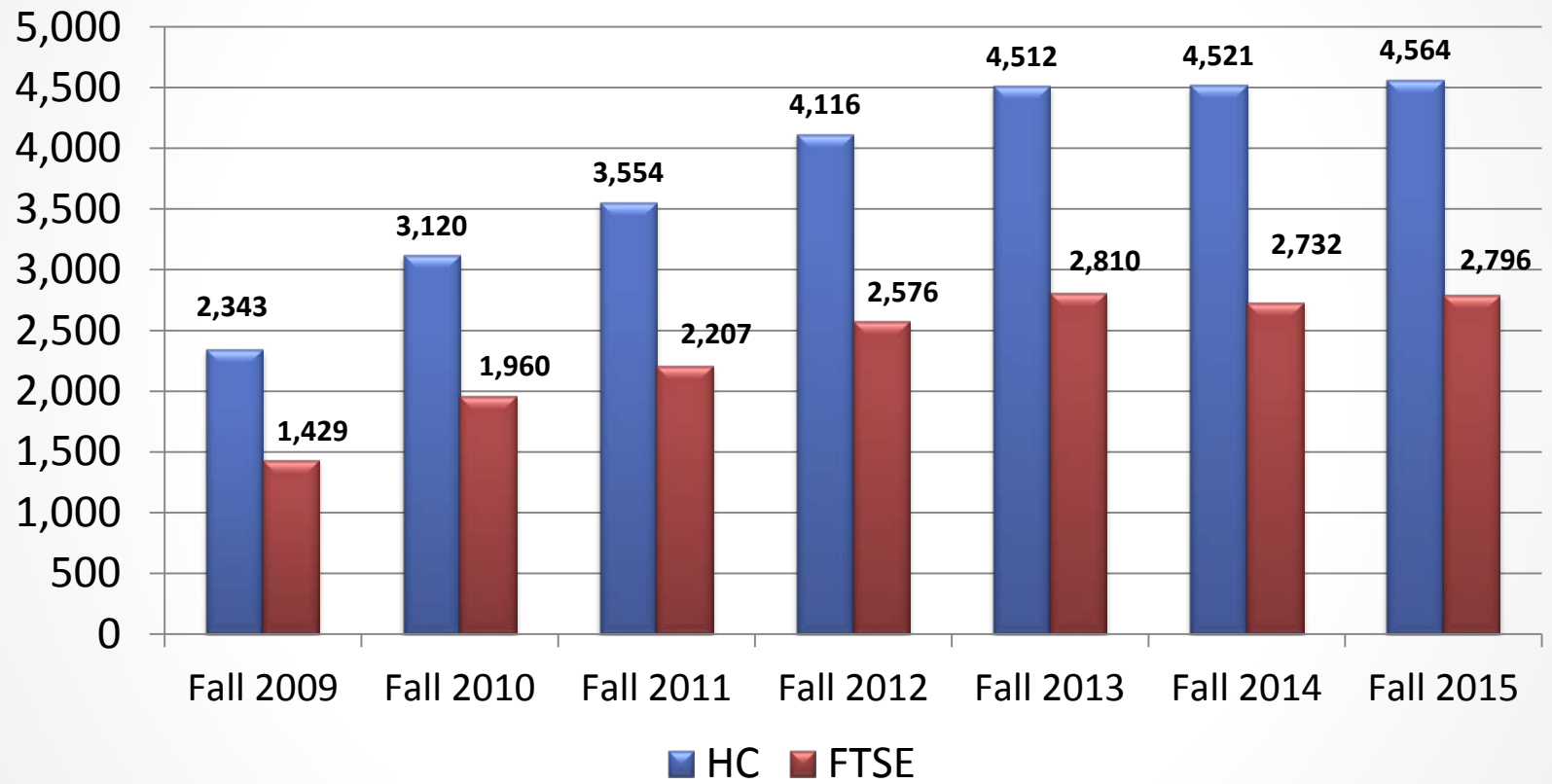
TEXAS A&M UNIVERSITY
SAN ANTONIO

Section I

Academic Performance



Enrollment Trends





Student Demographic Data Fall 2015

Students	Total HC Enrollment	In State	%	Out of State /Foreign	%	African-American	Hispanic	White	Other
Undergraduate	3,634	3,610	99%	24	1%	5.5%	68.0%	21.1%	5.4%
Graduate	930	904	98%	26	3%	6.7%	60.5%	26.9%	5.9%
Total	4,564	4,514	99%	50	1%	5.7%	66.5%	22.3%	5.5%



Long-Term Growth Plan

Enrollment Goals:

- Fall 2016: 9.75% growth (5,009 HC)
- Fall 2017: 16.13% growth (5,817 HC)
- Fall 2018: 13.65% growth (6,611 HC)
- Fall 2019: 11.53% growth (7,372 HC)
- Fall 2020: 9.87% growth (8,100 HC)

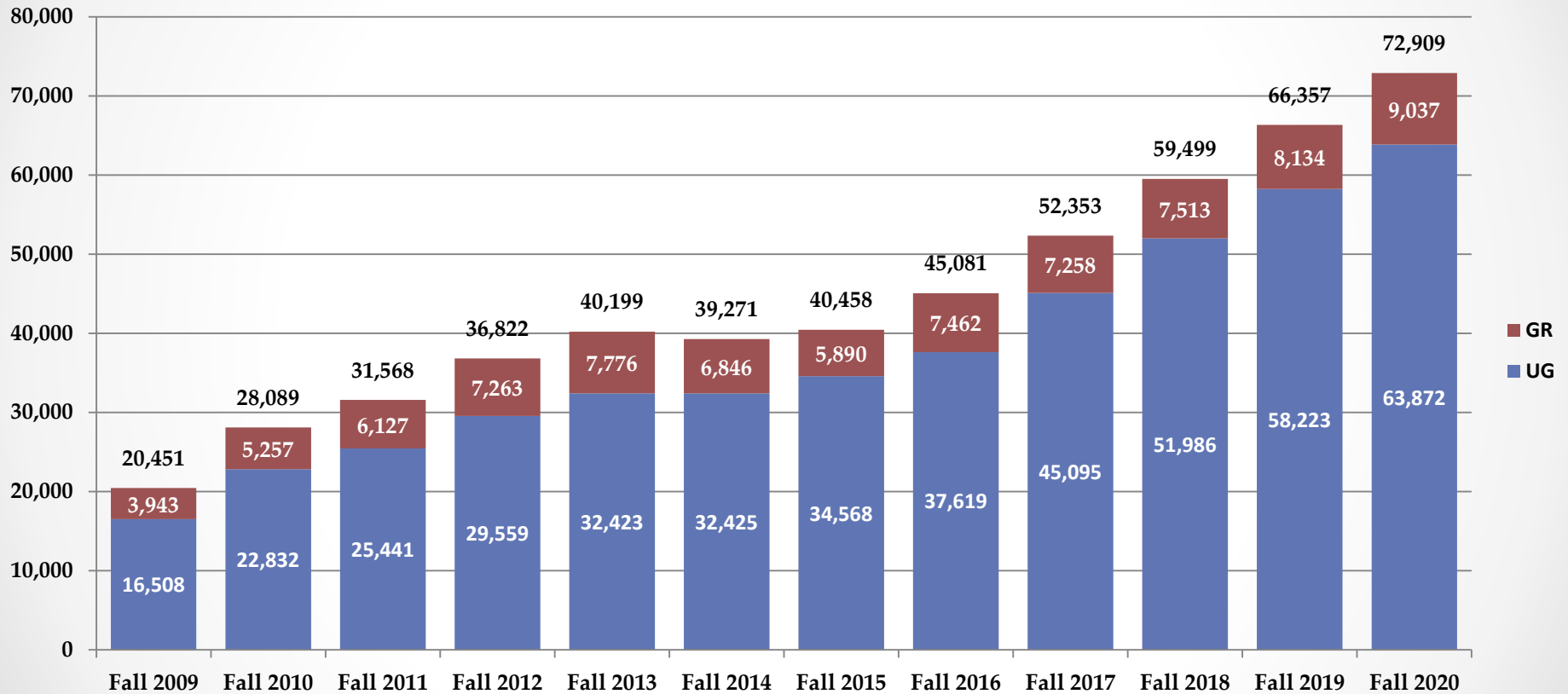


Long-Term Growth Plan

Breakdown by college	Fall 2010	Fall 2011	Fall 2012	Fall 2013	Fall 2014	Fall 2015	Fall 2016	Fall 2017	Fall 2018	Fall 2019	Fall 2020
Arts & Sciences											
UG	879	1,052	1,299	1,489	1,575	1,686	2,024	2,474	2,899	3,263	3,579
GR	10	12	17	16	20	19	24	23	24	26	29
Business											
UG	610	628	765	890	954	988	923	1,120	1,287	1,439	1,577
GR	257	350	433	420	419	405	508	494	512	554	615
Education											
UG	832	920	909	929	905	956	893	1,084	1,246	1,393	1,526
GR	516	576	674	744	624	478	599	583	604	654	726
Undecided											
UG	3	4	10	8	10	4	4	5	5	6	6
GR	13	12	9	16	14	28	35	34	34	37	42
Total	3,120	3,554	4,116	4,512	4,521	4,564	5,009	5,817	6,611	7,372	8,100
GOALS							5,009	5,817	6,611	7,372	8,100
			Projected Rate of Increase				9.75%	16.13%	13.65%	11.53%	9.87%

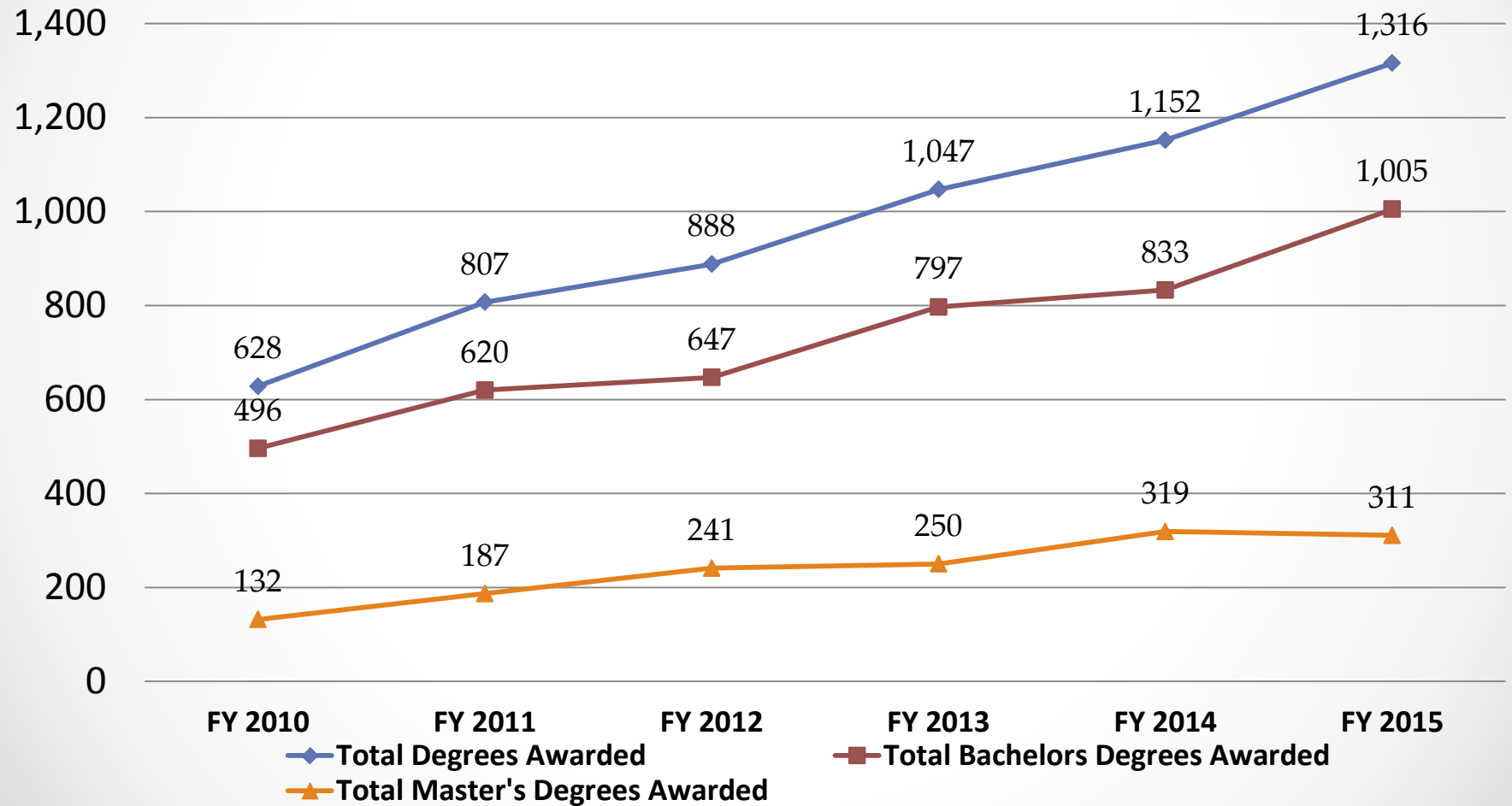


Semester Credit Hours Fall Semester



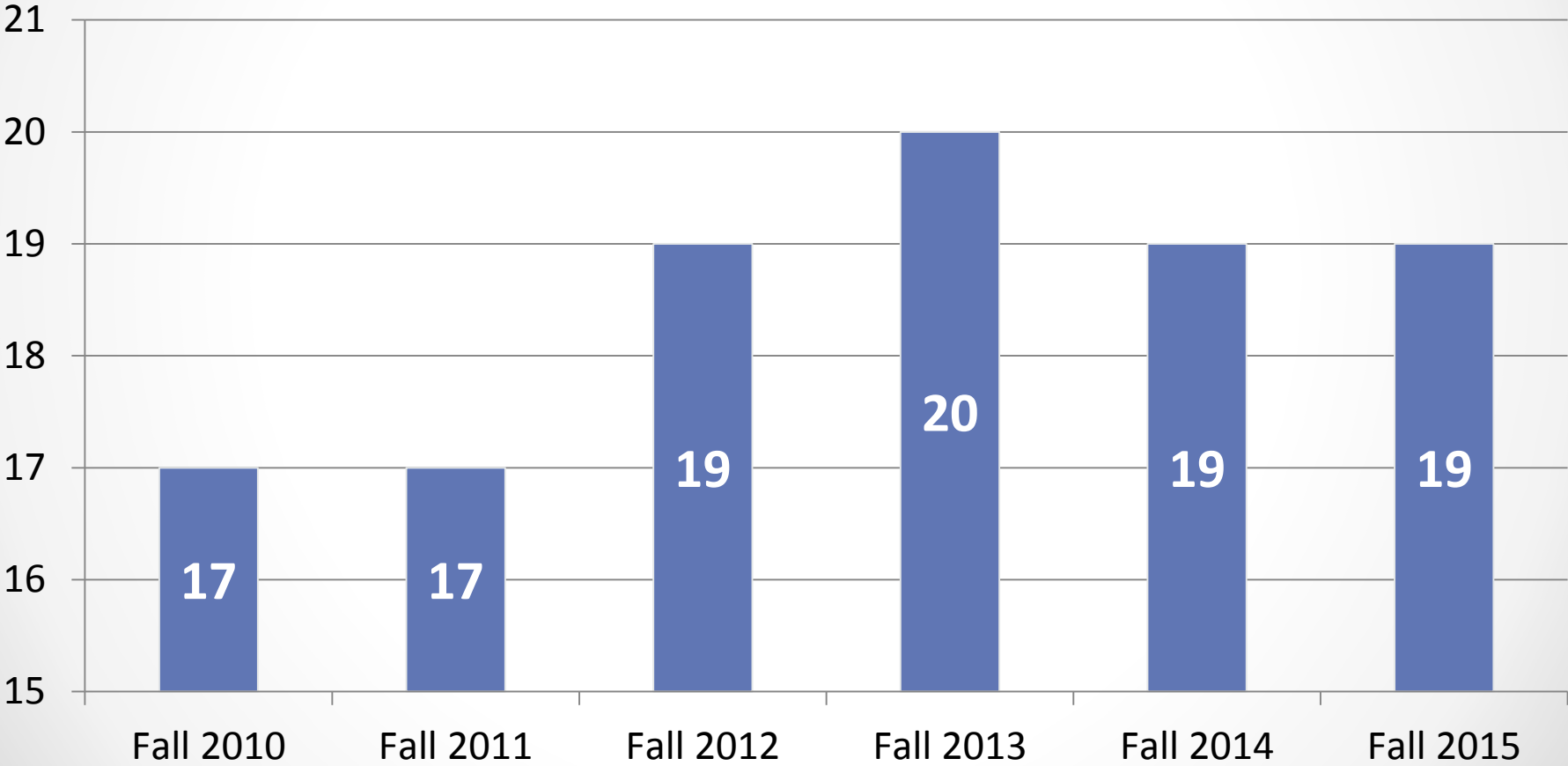


Degrees Awarded





Student to Faculty Ratio





Faculty and Staff Demographics

Fall 2015	Total	African- American	Hispanic	White	Other
Faculty	198	9	46	122	21
Staff	265	7	115	72	71
Total	463	16	161	194	92



Section II

Academic Program Development



New Program Rationale

- Meet Local Workforce Needs
- Tie Programs to Experiential Learning Opportunities
- Advance Industry Connections / Pipeline to a Job
- Meet Student Demand as indicated by the College Board
- Enhance Career & Technical needs
- Build Community Engagement
- Serve a Diverse Social/Economic Community of Learners



Academic Program Development

Recently approved programs (Fall 2016 implementation):

- B.S. in Psychology
- B.S. in Community Health
- B.A. in Spanish
- M.A. in Marriage and Family Therapy



New Program Workforce Demand

SA2020 Talent Pipeline Task Force Report	Alamo Area Council of Governments (AACOG) Comprehensive Economic Development Strategy (CEDS)
Healthcare & Biosciences	Bioscience/Healthcare
Information Technology & Cybersecurity	Information Technology/Cybersecurity
Advanced Manufacturing <ul style="list-style-type: none"> • Transportation Manufacturing • Automotive & Aerospace 	<ul style="list-style-type: none"> • Aerospace/Aviation • Manufacturing
Energy	Energy: Renewable Energy/Green Technologies & Fossil Fuels
	Financial Services
	Military & Defense
	Engineering



Academic Program Development

In the Development/Planning Stage:

- Water Resources (U & G)
- Healthcare Management (U)
- Community & Public Health (U & G)
- Bioinformatics (U & G)
- Supply Chain Management (U & G)
- Project Management (U & G)
- Multidisciplinary Engineering (U)
- Criminology (G)
- Human Services (U & G)
- Hospitality Management (U)

Note: U – Undergraduate program; G – Graduate program



Academic Program Development (cont.)

No Programs are schedule to be phased out at this time

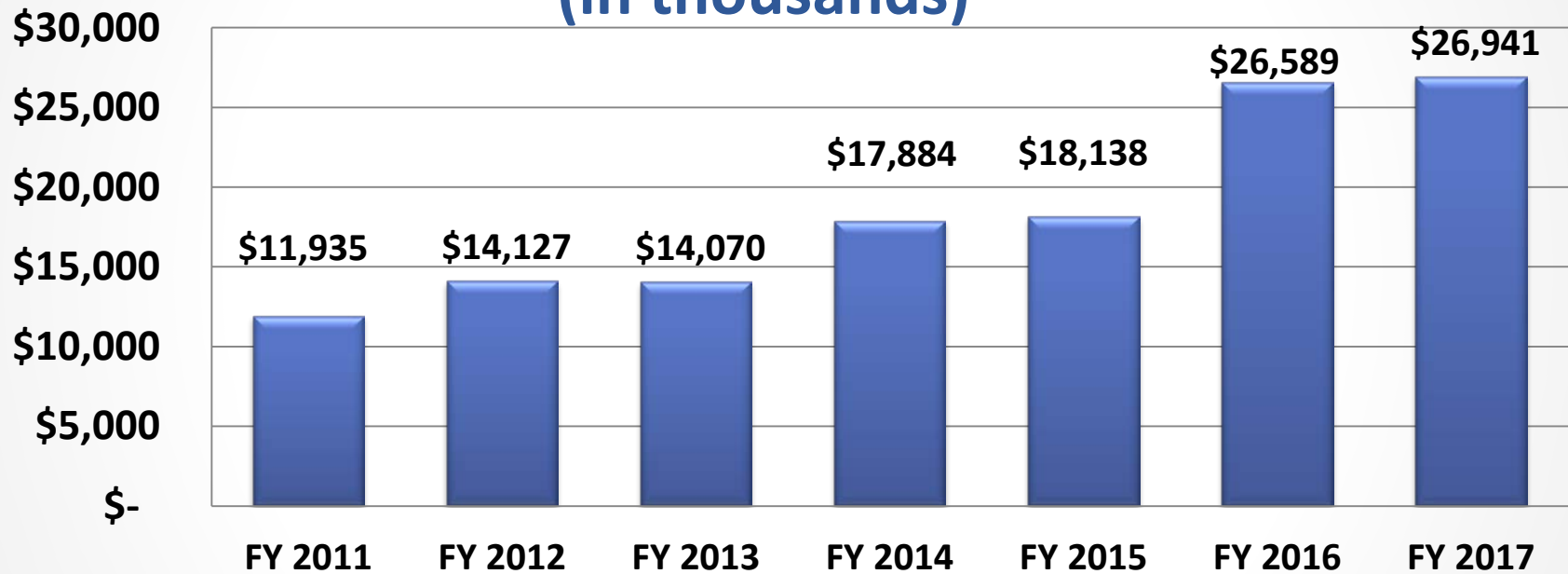


Section III

Financial



State Appropriations (in thousands)



*Excludes TRB Debt Service



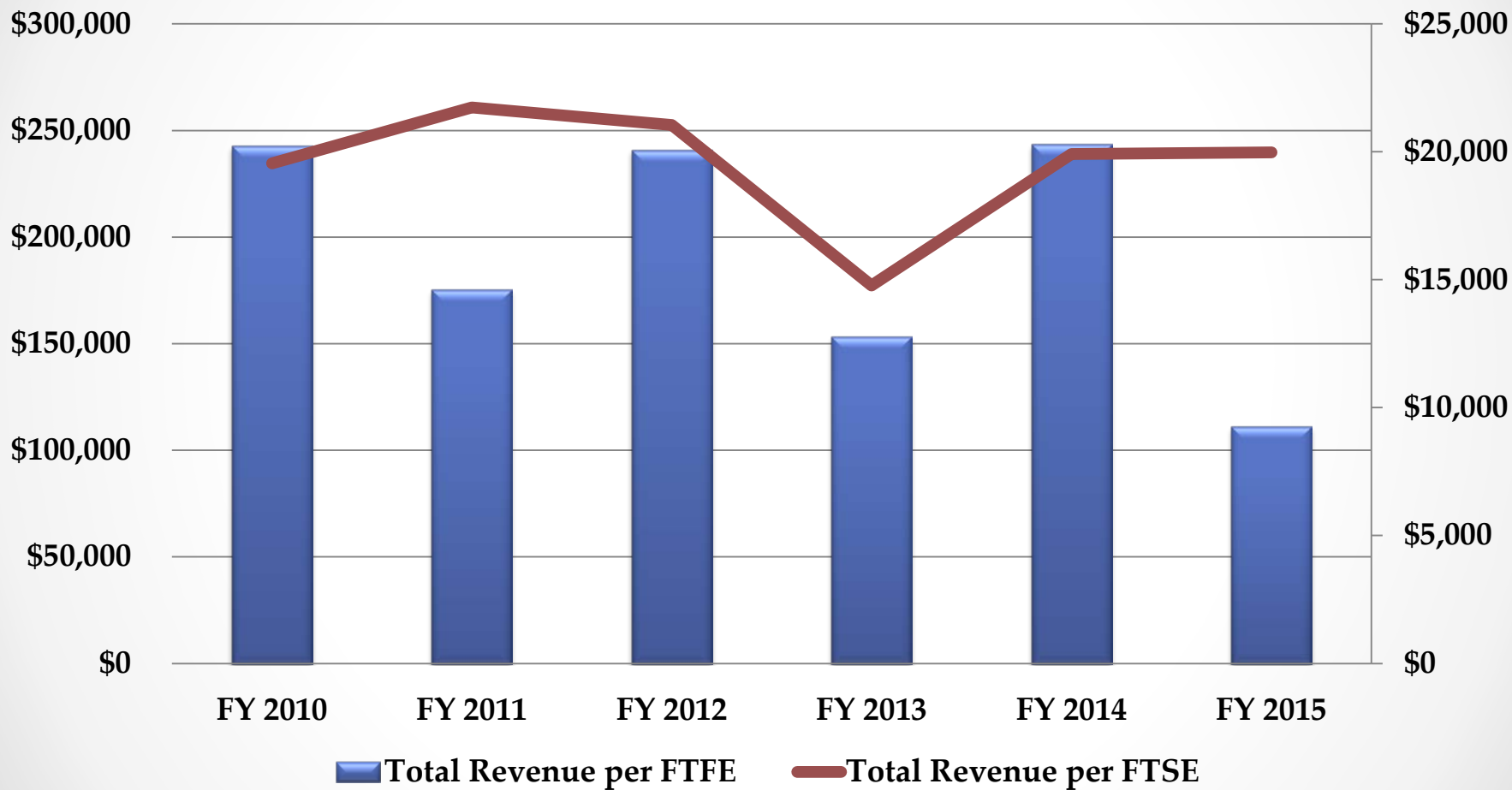
Pell Grants and Student Aid as a Percent of Total Revenue

	FY 2014	% of Total	FY 2015	% of Total
Pell Grant Revenue*	\$ 6,971	14.1%	\$ 6,963	13.9%
Other Financial Aid Revenue	105	.2%	97	0.2%
Total Financial Aid Revenue	7,076	14.3%	7,060	14.1%
Total Revenue	\$ 49,427		\$ 49,977	

*Transfer from TAMUK

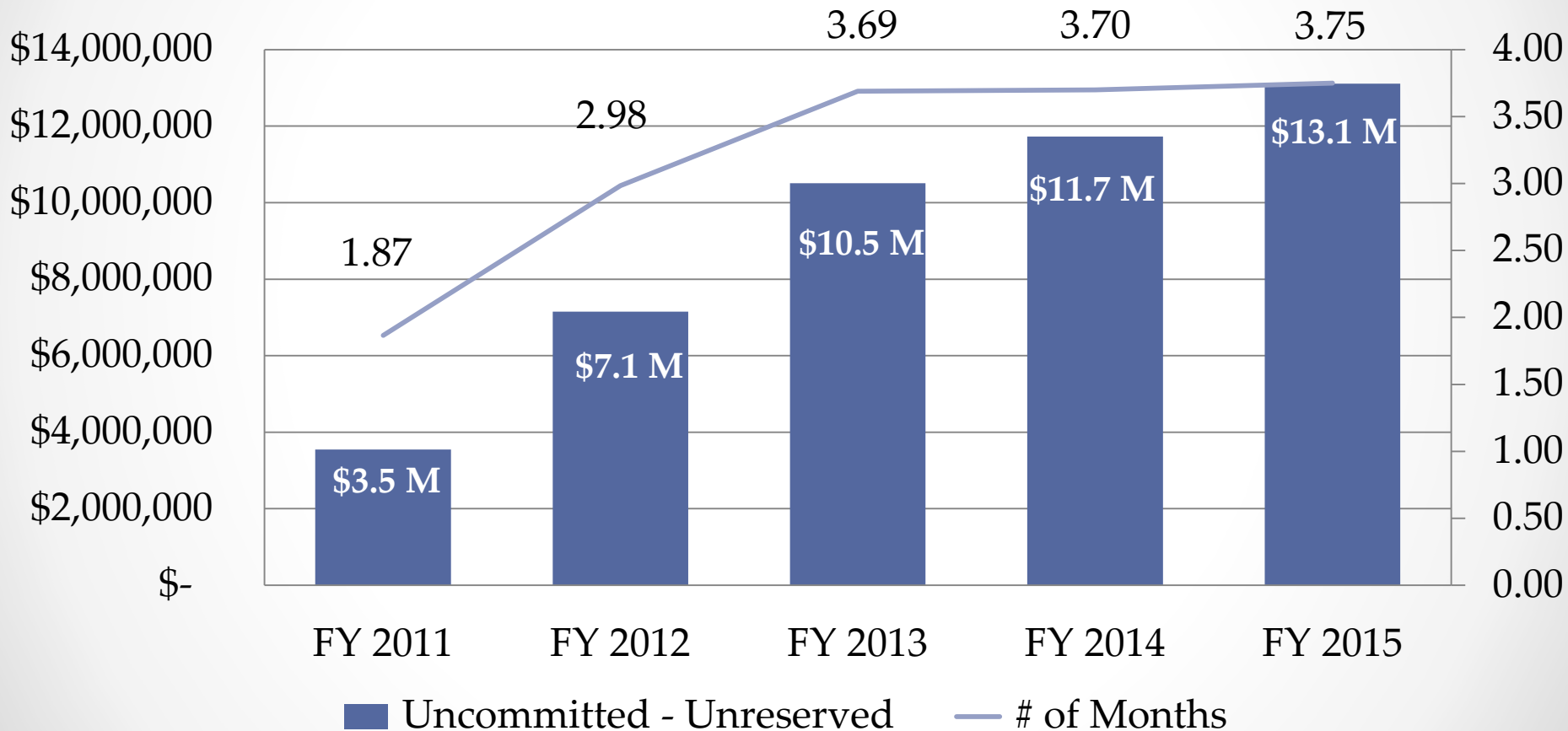


Total Revenue per FTFE and FTSE



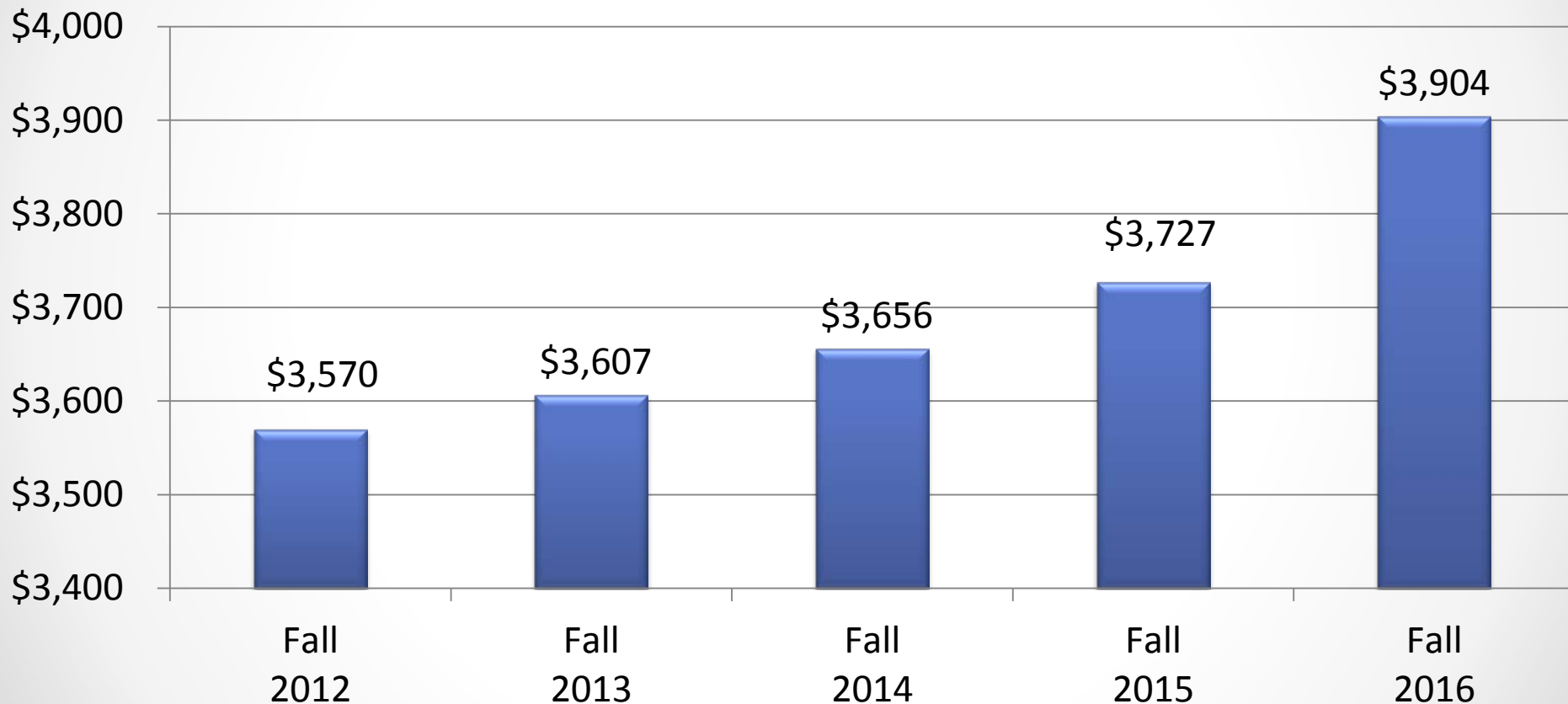


Reserves and Months of Reserves





Avg. T&F for Resident Undergraduate, 15 SCH's



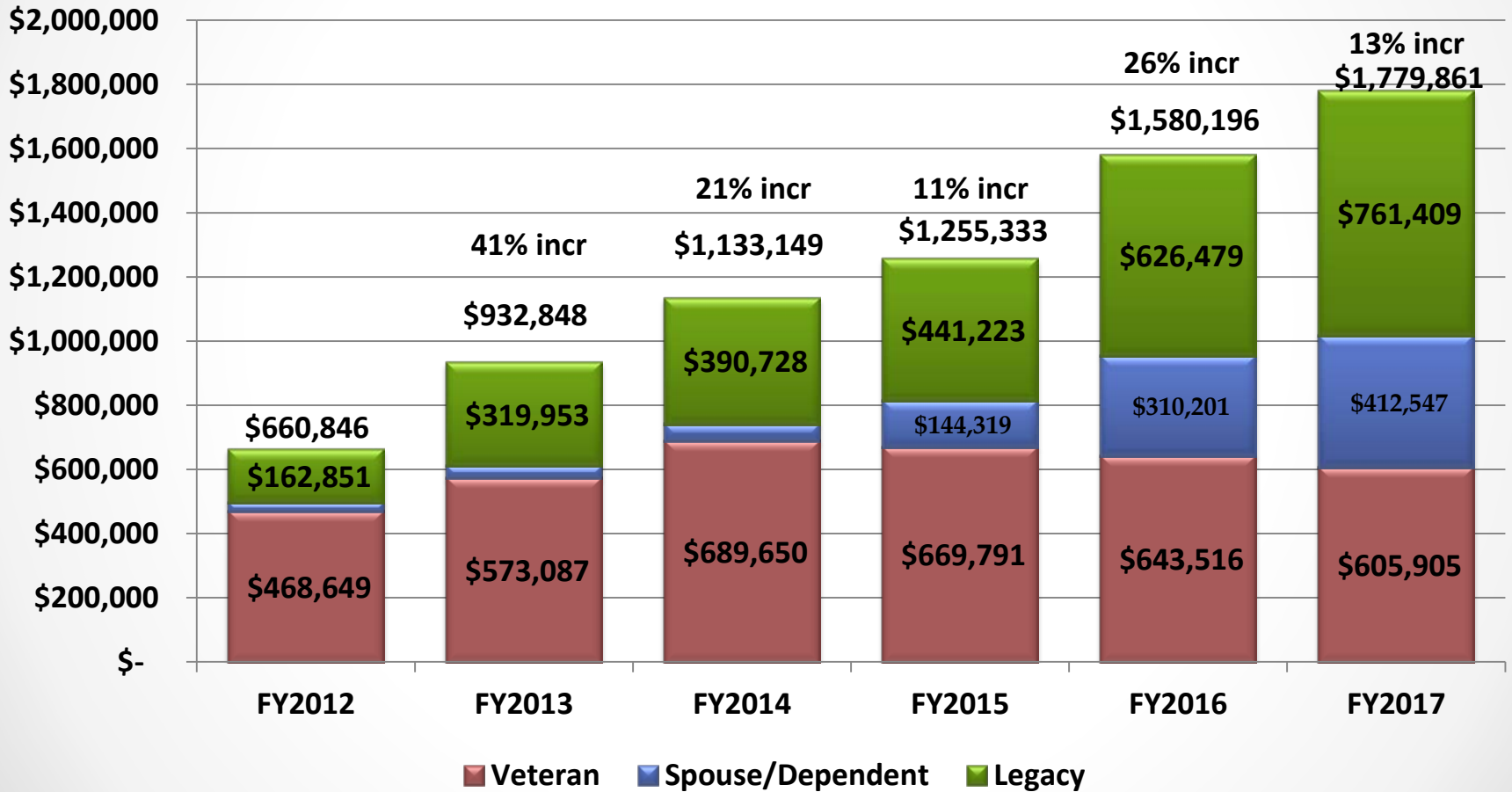


Proposed T&F Changes for FY17

- The only Tuition and Fee increase for FY17 would result from the Higher Education Price Index percentage increase over the prior year as stipulated by the Texas A&M System Office.
- As in prior years, the approved percentage increase would be applied to the University Services Fee.



Hazlewood Exemption



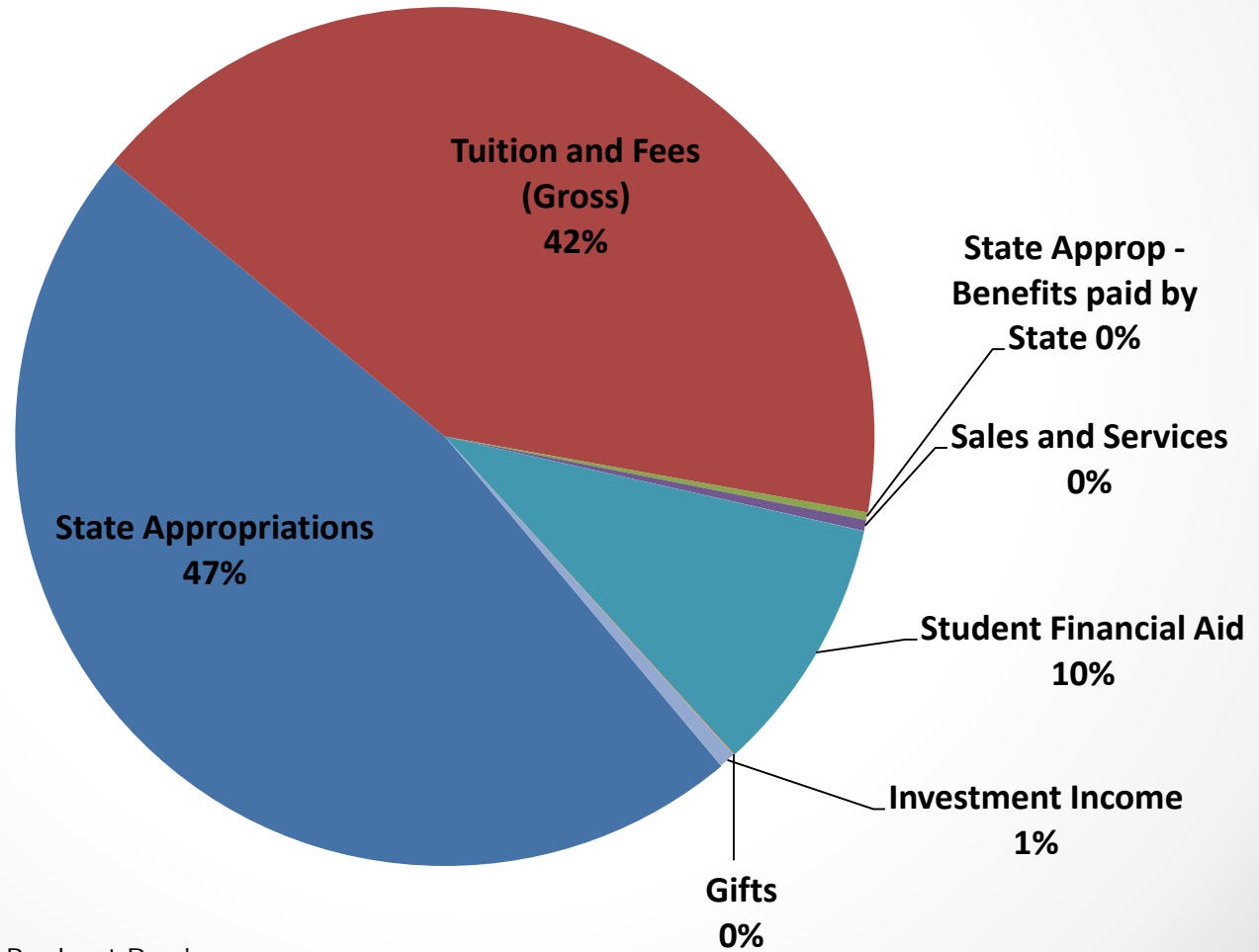


FY 2017 Proposed Revenue Budget and Variance

REVENUES	(in thousands)		Variance	
	FY 2016	FY 2017	Amount	%
State Appropriations	\$ 29,224	\$ 34,449	\$ 5,225	18%
Tuition and Fees (Gross)	24,081	30,571	6,491	27%
Contracts & Grants	-	212	212	100%
Student Financial Assistance	-	7,100	7,100	100%
Gifts	65	25	(40)	(62%)
Sales and Services	293	302	9	3%
Investment Income	490	447	(43)	(9%)
Discounts	(3,559)	(5,223)	(1,664)	47%
TOTAL REVENUES	\$ 50,594	\$ 67,883	\$ 17,289	34%

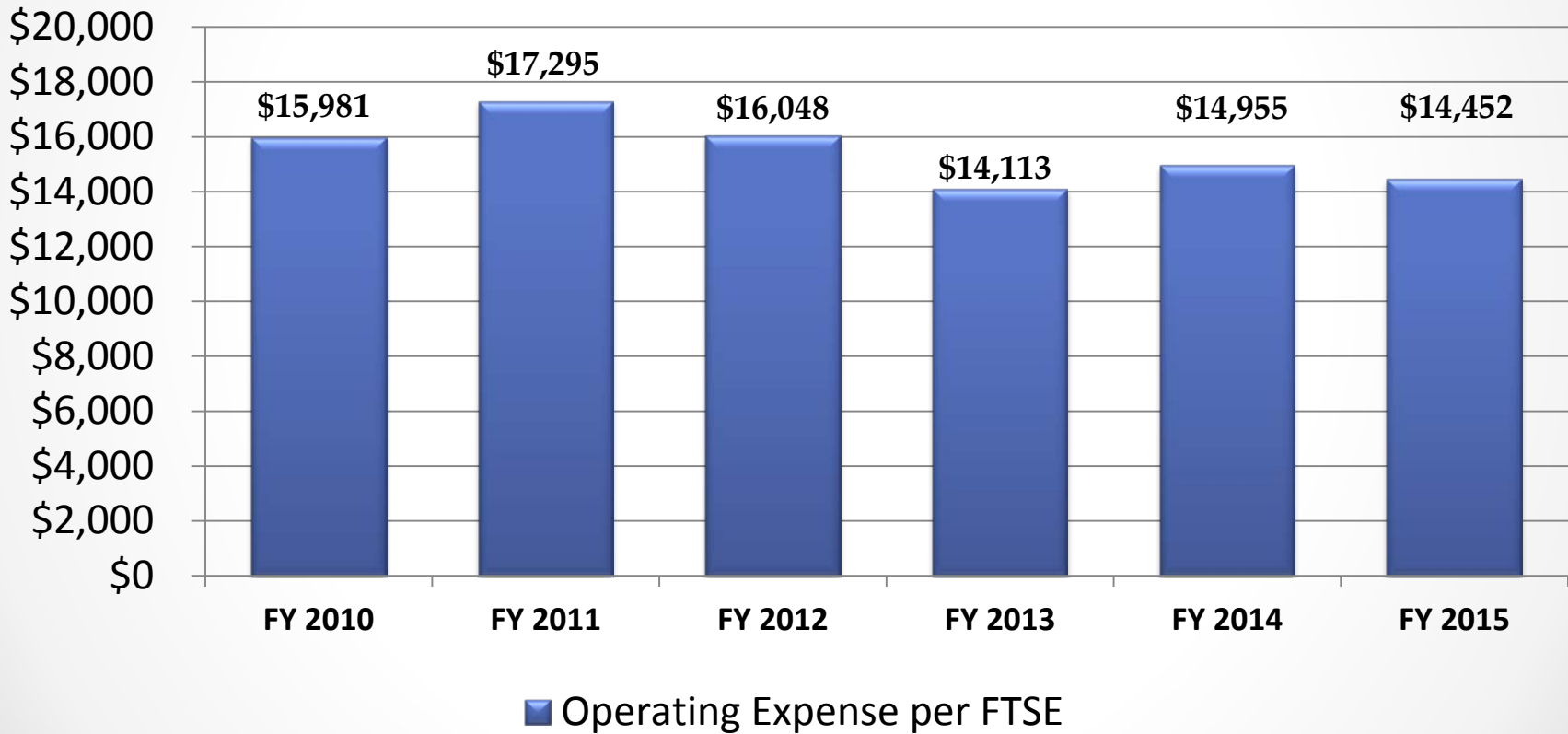


FY 2017 Revenue Budget



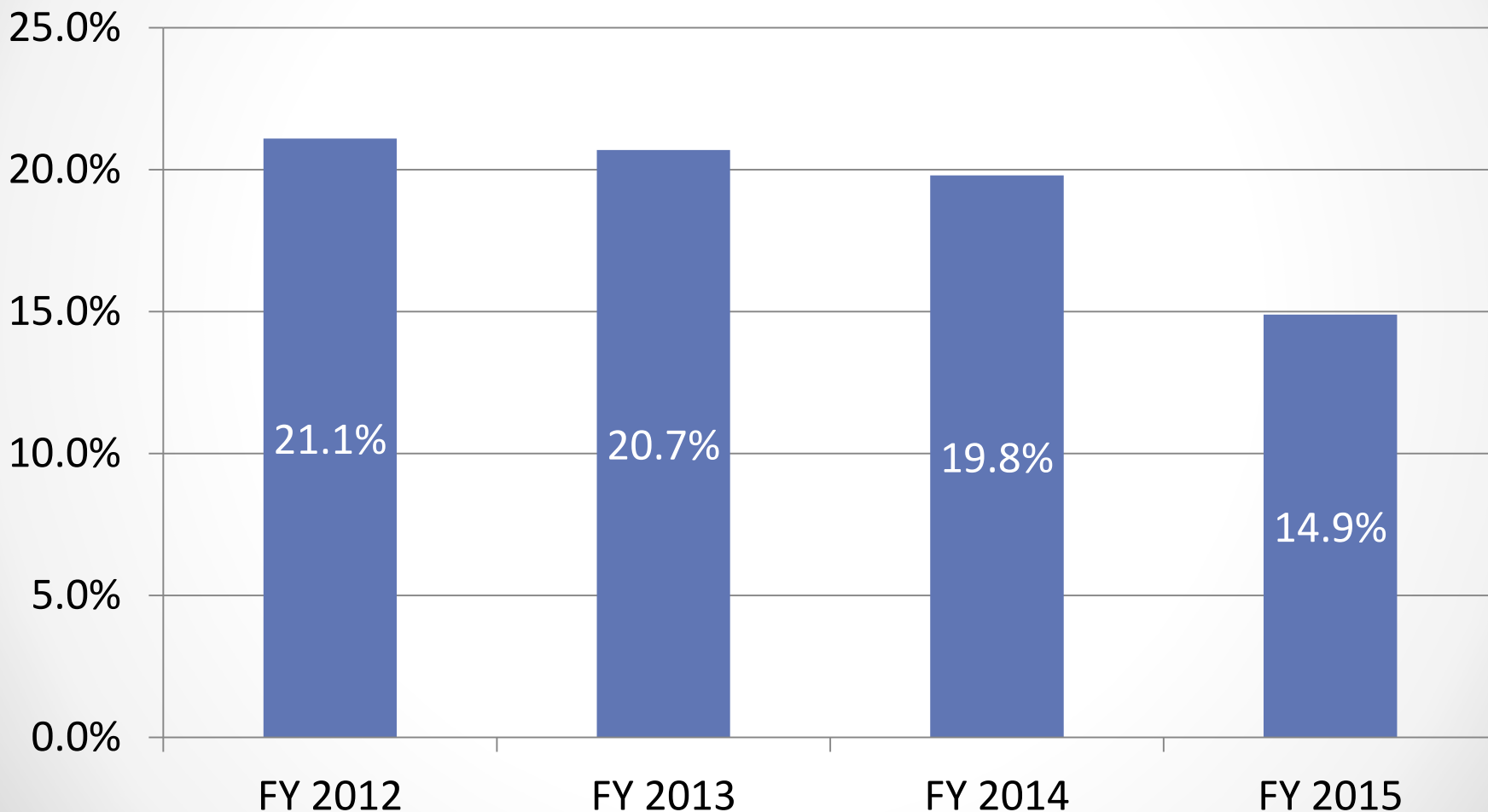


Operating Expense per FTSE





Administrative Cost Ratio - THECB





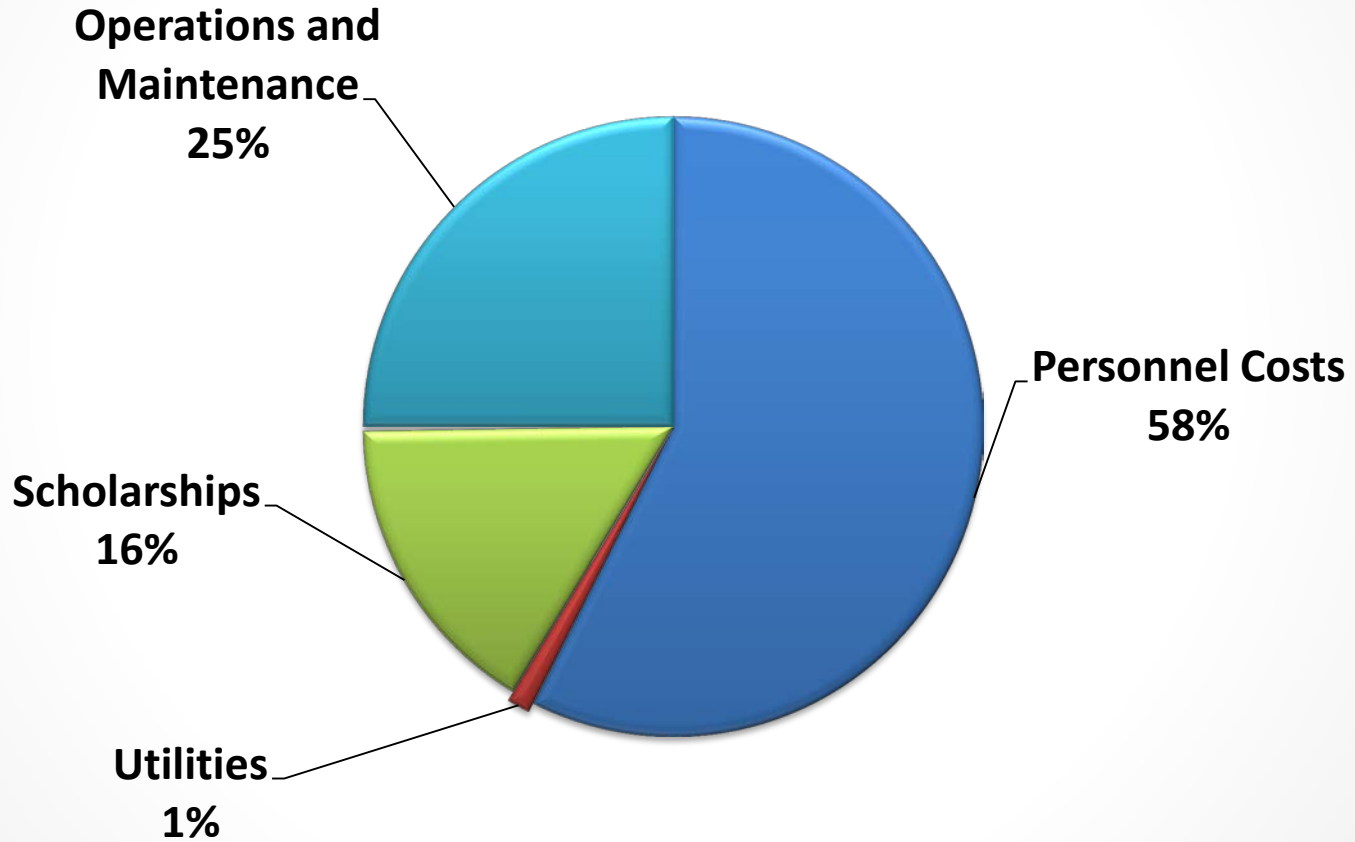
FY 2017 Proposed Expense Budget and Variance

(in Thousands)

Variance

TOTAL EXPENDITURES	FY 2016	FY 2017	Amount	%
Personnel Costs	\$ 34,104	\$ 38,198	\$ 4,094	12%
Utilities	762	800	38	1%
Scholarships	9,708	10,707	998	10%
Discounts	(3,559)	(5,223)	(1,664)	47%
Equipment	167	165	(2)	(-1)%
O&M (Net)	12,590	16,617	4,027	32%
TOTAL EXPENDITURES	\$ 53,772	\$ 61,263	\$ 7,491	14%

FY 2017 Total Expense Budget





FY 2017 Total Expense by NACUBO Function

FUND GROUP / NACUBO FUNCTION	(in thousands)		Variance	
	FY 2016	FY 2017	Amount	%
E&G and Designated:				
Instruction	\$ 16,842	\$ 20,211	\$ 3,369	20%
Academic Support	5,823	7,165	1,342	23%
Student Services	10,364	13,013	2,649	26%
Scholarships & Fellowships	1,805	3,253	1,449	80%
Institutional Support	8,101	8,125	24	0%
O&M of Plant	6,175	6,522	347	6%
Public Service	64	293	228	351%
Research	-	5	5	
E&G & Des. Subtotal:	\$ 49,174	\$ 58,587	\$ 9,413	19%
Auxiliary Subtotal:	\$ 226	\$ 233	\$ 7	3%
Restricted:				
Scholarships & Fellowships	\$ 4,371	\$ 2,230	\$ (2,141)	(49%)
Research	-	202	202	n/a
Restricted Subtotal:	\$ 4,371	\$ 2,432	\$ (1,939)	(44%)
TOTAL	\$ 53,771	\$ 61,263	\$ 7,481	14%



New Goals and Objectives (including method of finance)

- **Downward Expansion**
 - Freshman and Sophomore admitted in Fall 2016
 - Enrollment goal is 600 HC
 - Legislative funding \$5.5M
 - Funding will be used to provide the additional faculty and student success support services staff
- **New Facilities**
 - Science and Technology Building approved by the 84th Legislature
 - Working on selection of a firm to create our Program of Requirements
 - Legislative funding \$63M



FY 2017 Salary Plan

	AMOUNT
Faculty:	
2% Merit Pool *	\$ 205,000
Promotions & Market Adjustments	300,000
<i>Benefits</i>	134,330
Faculty Subtotal:	\$ 639,330
Staff:	
2% Merit Pool *	\$ 244,545
Promotions & Market Adjustments	257,955
<i>Benefits</i>	133,730
Staff Subtotal:	636,230
Total:	\$ 1,275,560

*Contingent on enrollment



Section IV

Request to Exceed FTE Limit



Request to Exceed FTE's

Current FTE Cap Level	233
Requested Increase	133
Revised Cap:	366

Requested Increase		Justification
Existing staff	36	Our FTE cap decreased by 36 FTE from FY15 to FY16
Faculty	59	Increased Faculty to support increased enrollment
Administrative	1	An Associate Provost for Academic Affairs to assist the Provost with increased academic supervision and curriculum development
Staff	37	To increase staffing levels to support the additional teaching and student support increased enrollment
Total	133	



Section V

Auxiliary Operations



Auxiliary Operations

	Actuals	Budget		Budget Variance	
	FY 2015	FY 2016	FY 2017	\$	%
Parking Operations					
Revenue	\$ 175,297	\$ 183,997	\$ 186,320	\$ 2,323	1%
Operating Expenses	202,552	183,997	186,320	2,323	1%
Debt Expense	-	-	-	-	0%
Net Income (loss)	\$ (27,255)	\$ -	\$ -	\$ -	0%



Auxiliary Operations (Cont.)

	Actuals	Budget		Budget Variance	
	FY 2015	FY 2016	FY 2017	\$	%
Bookstore Operations					
Revenue	\$ 65,241	\$ 42,200	\$ 46,995	\$ 4,795	1%
Operating Expenses	15,082	42,200	46,995	4,795	1%
Debt Expense	-	-	-	-	0%
Net Income (loss)	\$ 50,159	\$ -	\$ -	\$ -	0%



Section VI

Capital Plan Update



Capital Plans

Projects Under Construction	Project Budget (\$M)	Primary Funding Source	% Construction Completed	Gross Square Footage	Projected Completion Date
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NONE

FY 2017 Priority Projects	Planning Amount (\$M)	Primary Funding Source	Current Status	Gross Square footage
Science and Technology Building	\$63M	TRB	Programming	~ 148,000



Capital Plans (cont.)

Unfunded Capital Needs:	Planning Amount (\$M)	Projected Start Date	Current Status	Gross Square footage
Student Success & Innovation Center	\$37.2M	2017	Planning	~73,500
Central Plant	\$16.5M	2017	Planning	~17,000
Library	\$40.0M	2018	Planning	~92,308



Section VII

Audit Update



Audit Update

Audit Title	Total Number of Recommendations	Date of Follow-up Audit	Per Follow-Up Audit Number of Recommendations	
			Cleared	Remaining
Financial Management Services	2	TBD/FY17	0	0
Tuition and Fee	1	April 2016	0	0
Total			0	0

Upcoming Audit schedule: To be determined (TBD)