



TEXAS A&M UNIVERSITY  
**SAN ANTONIO**

# Programmatic Budget Review

Fiscal Year 2019

APRIL 5, 2018







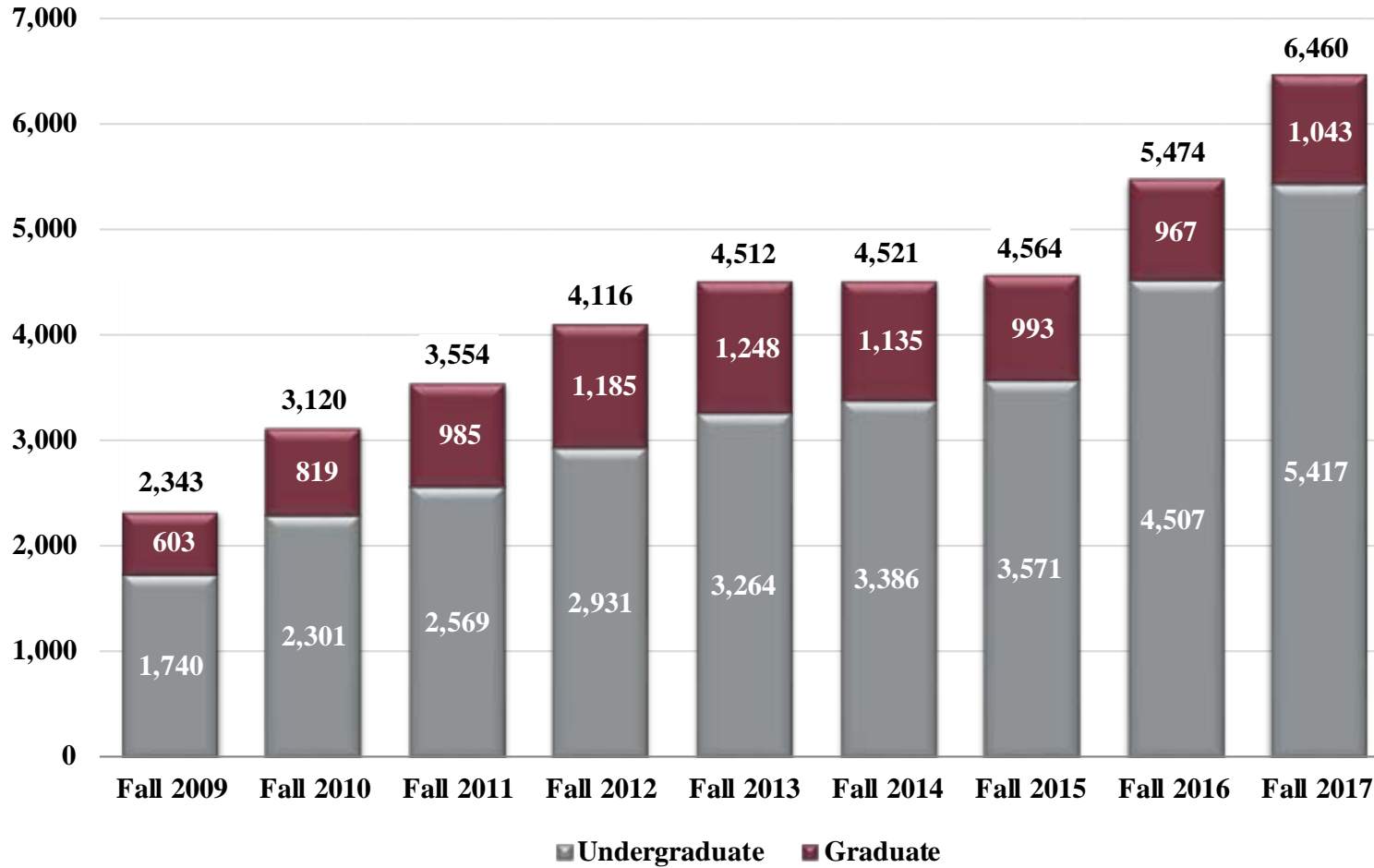
# Section I

## Academics





# 10-Year Enrollment Trend



Downward Expansion  
Fall 2016 & Fall 2017

Student Enrollment  
**42% INCREASE**  
Since Fall 2015

**52%**  
Undergraduate Enrollment  
Fall 2015 - Fall 2017  
Annual Growth 23%

Source: CBM001



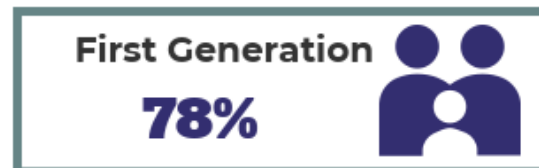
# Student Demographic Data

Students (Fall 2017)	Total HC Enrollment	Residency						Race/Ethnicity			
		In-State	%	Out-of- State	%	Foreign	%	African- American	Hispanic	White	Other
Undergraduate	5,499	5,443	99.0%	39	0.7%	17	0.3%	5.8%	70.6%	17.6%	6.0%
Graduate	961	938	97.6%	9	0.9%	14	1.5%	7.8%	59.4%	24.3%	8.4%
<b>Total</b>	<b>6,460</b>	<b>6,381</b>	<b>98.8%</b>	<b>48</b>	<b>0.7%</b>	<b>31</b>	<b>0.5%</b>	<b>6.1%</b>	<b>68.9%</b>	<b>18.6%</b>	<b>6.4%</b>

Source: CBM001



Source: A&M-SA 2017 Fact Book



Source: A&M-SA 2017 Fact Book



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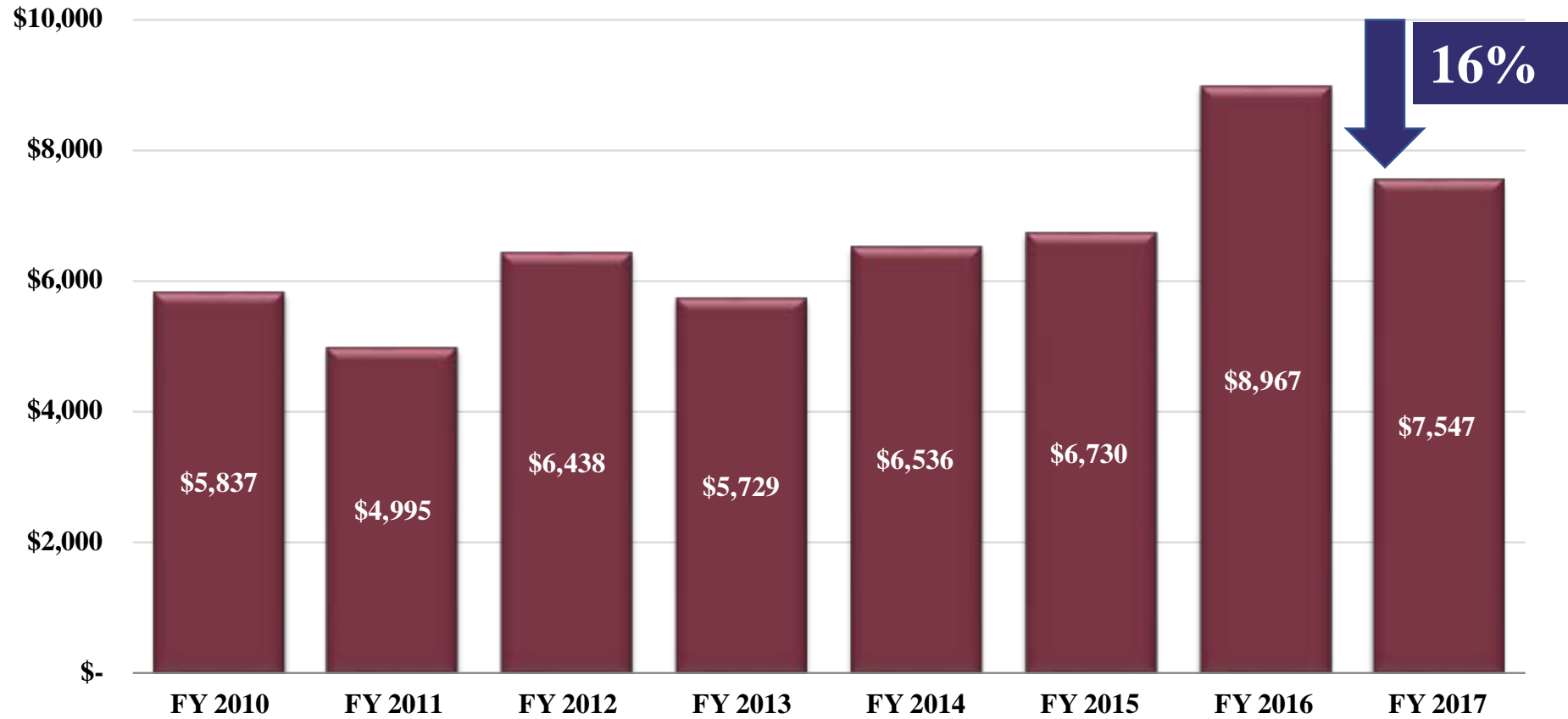
# Section II

## Financial



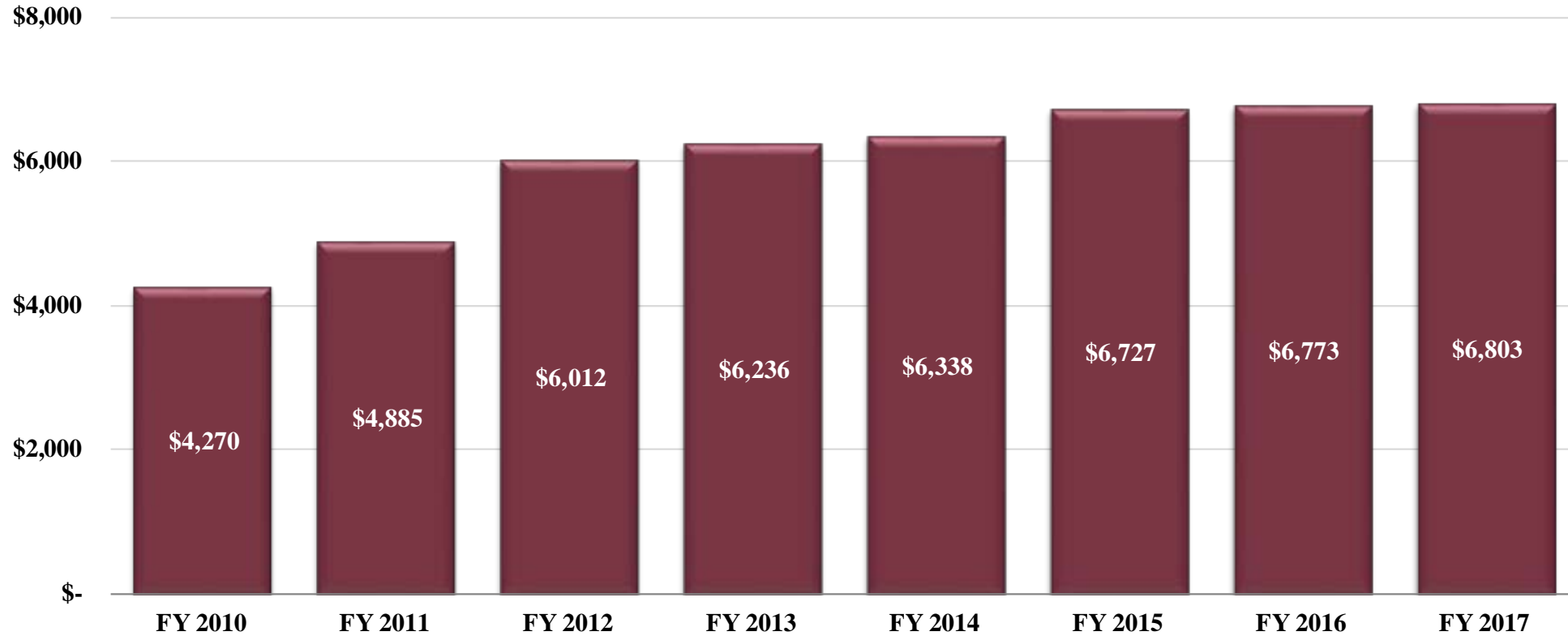


# State Appropriations per FTSE





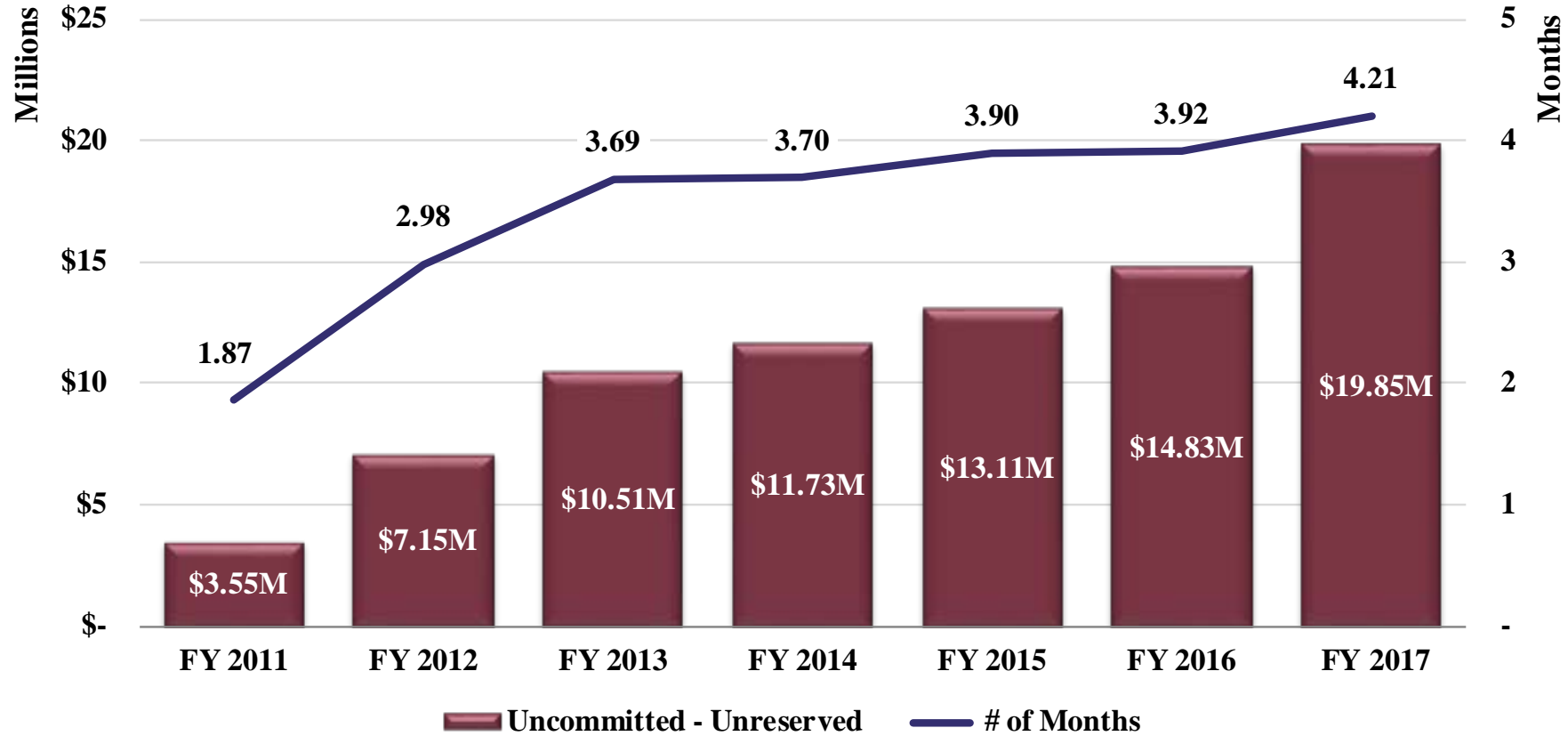
# Tuition and Fees per FTSE







# Reserves and Months of Reserves







# Fall 2018 (FY 2019) Tuition and Fee Rates

## Resident Undergraduate Students (enrolled in 15 SCHs)

<b>OPTIONAL ONE-YEAR RATE <sup>1</sup></b>	<b>Fall 17</b>	<b>Fall 18</b>	<b>GUARANTEED RATE <sup>2</sup></b>	<b>Fall 17</b>	<b>Fall 18</b>
Undergraduate Resident - ALL	\$3,974	\$4,121	Undergraduate Resident - ALL	\$4,107	\$4,328

**Notes:**

- <sup>1</sup> Optional One-Year Rate was increased by 3.7%
- <sup>2</sup> Guaranteed Rate is 5% above Fall 2018 One-Year Optional Rate
- <sup>3</sup> In Fall 2017, 83% of students participated in a Guaranteed Rate plan.



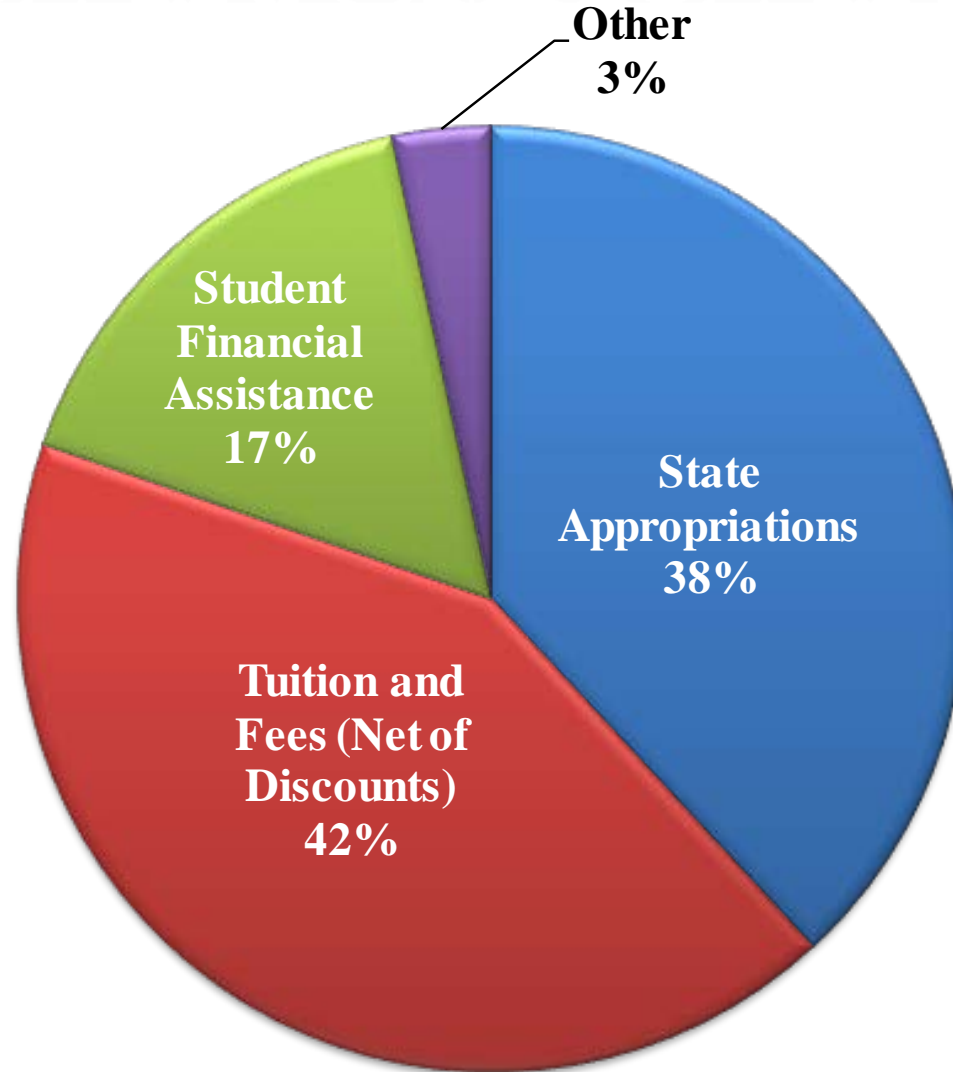
# FY 2019 Proposed Revenue Budget and Variance

Revenues	Budget (in thousands)		Variance	
	FY 2018	FY 2019	Amount	%
State Appropriations	\$ 32,243	\$ 32,620	\$ 377	1%
Tuition and Fees (Gross)	40,519	46,955	6,436	16%
Contracts and Grants	345	581	236	68%
Student Financial Assistance <sup>1</sup>	14,005	14,005	-	0%
Gifts	77	650	573	744%
Sales and Services	528	813	285	54%
Investment Income	626	658	32	5%
Other Income	59	154	95	161%
Discounts	(9,519)	(10,855)	(1,336)	14%
<b>TOTAL REVENUES</b>	<b>\$ 78,881</b>	<b>\$ 85,581</b>	<b>\$ 6,700</b>	<b>8%</b>

<sup>1</sup> Actual Student Financial Assistance for FY 2018 is approximately \$12.5 million.

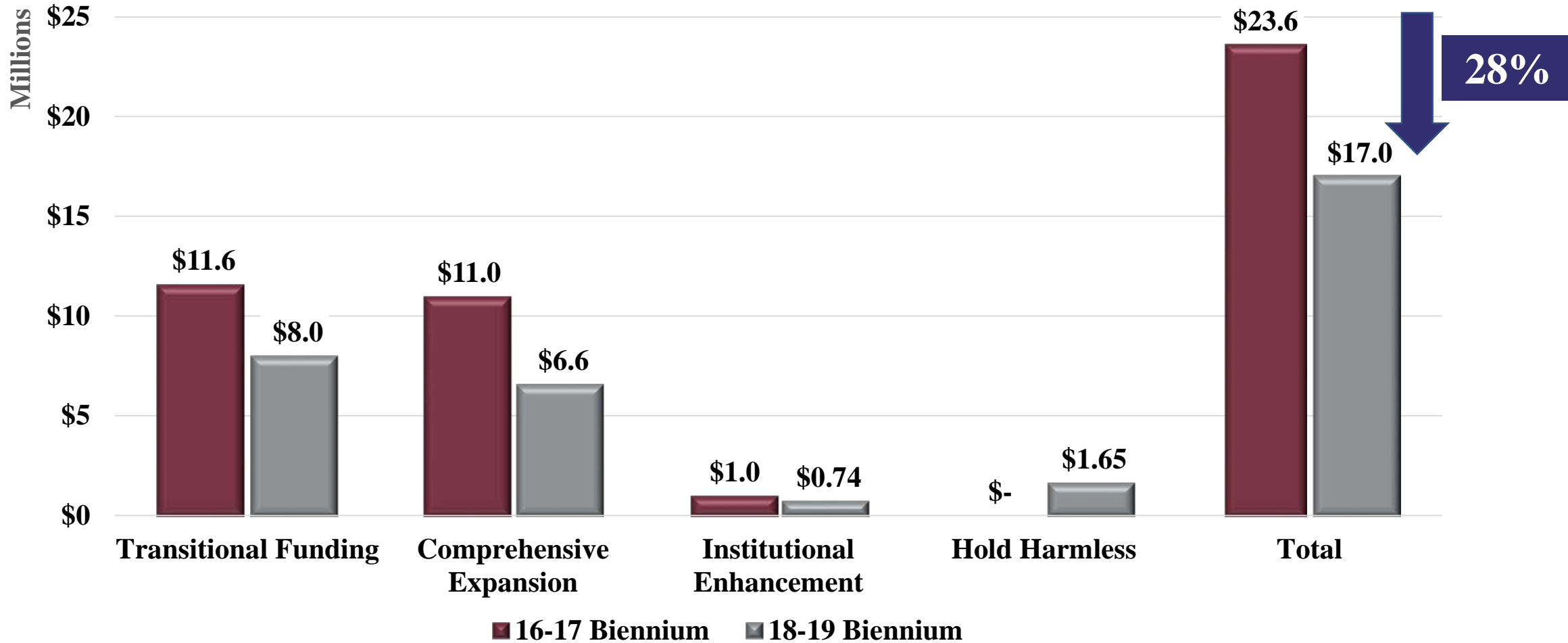


# FY 2019 Proposed Revenue Budget





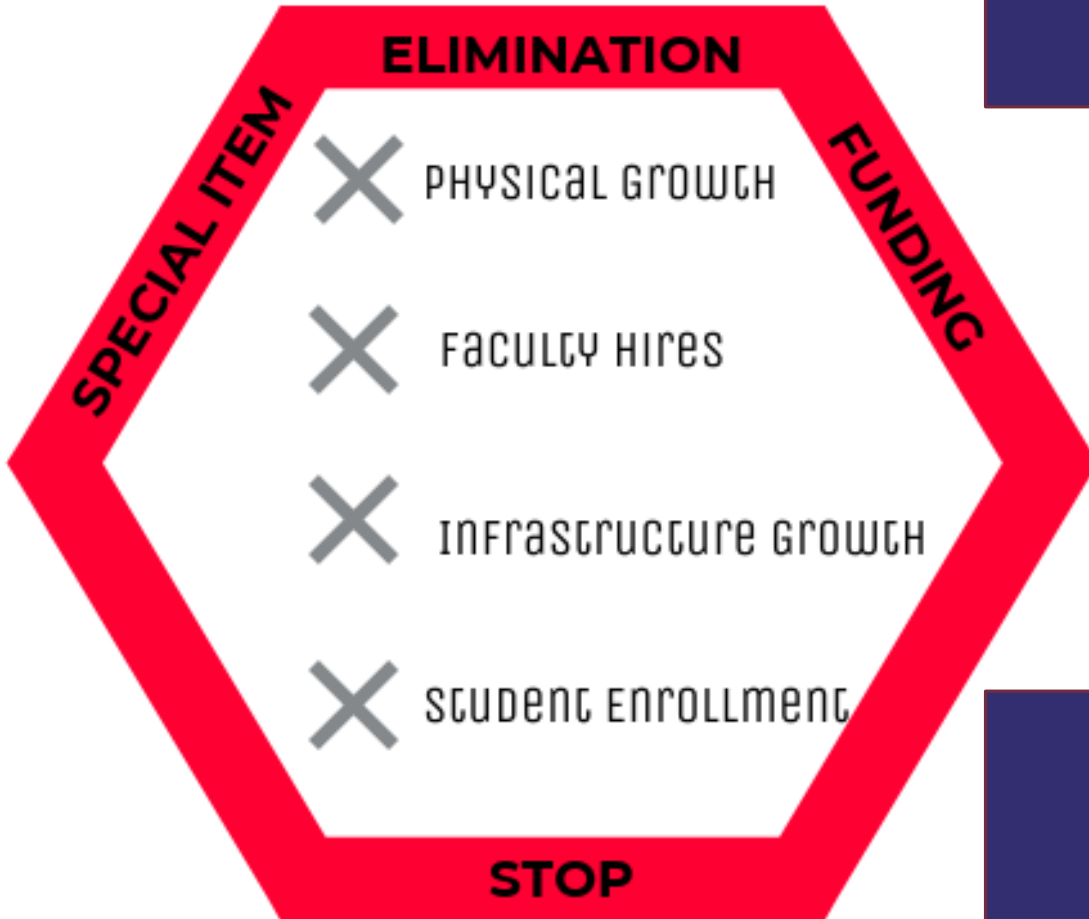
# Hold Harmless and Effect of Special Item Cuts



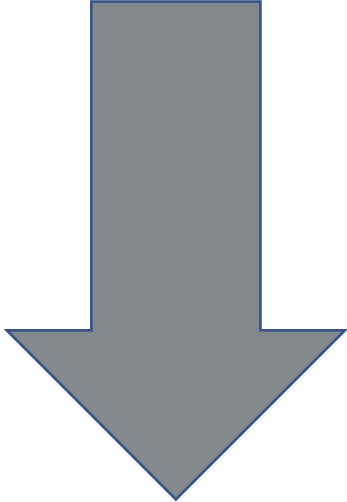




# Importance of Special Item Appropriations



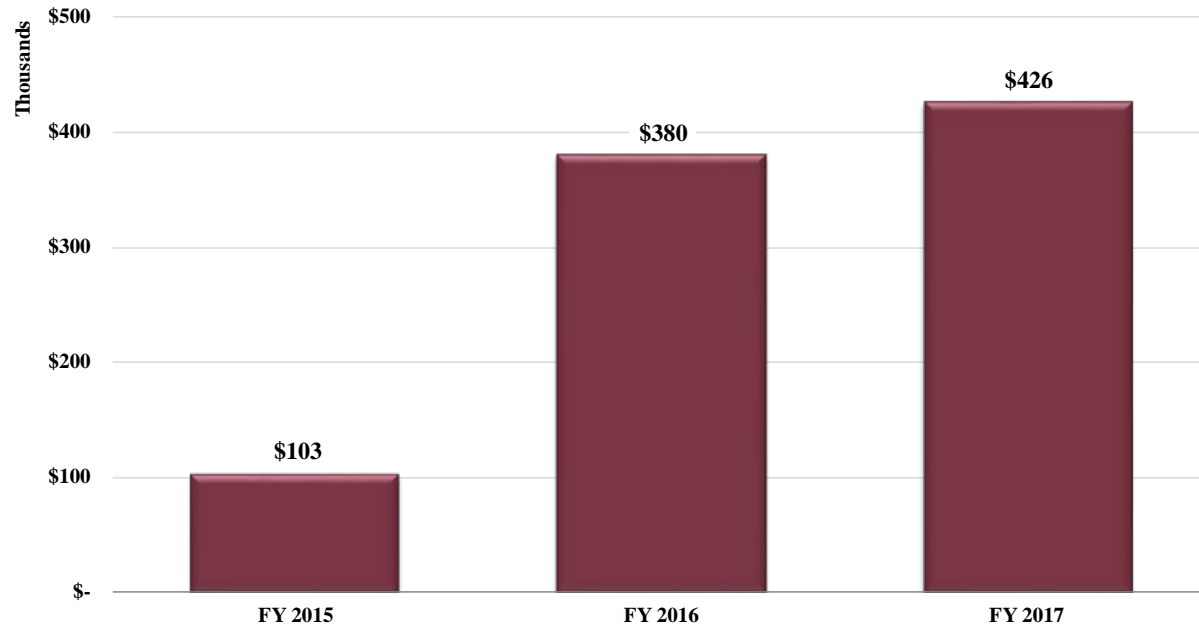
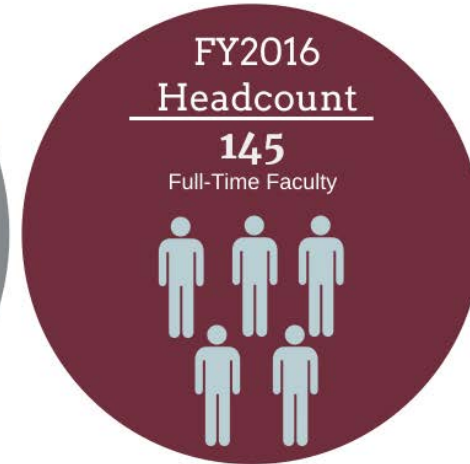
2016-17 biennium  
Special Item funding = 52.4% of net general revenue



2018-19 biennium  
Special Item and Hold Harmless Funding  
**FELL to 46.1%**  
of net general revenue



# NSF Research Expenditures





# FY 2019 Proposed Expense Budget and Variance

Expenses	Budget (in thousands)		Variance	
	FY 2018	FY 2019	Amount	%
Salaries - Faculty	\$ 16,302	\$ 19,167	\$ 2,865	18%
Salaries - Non-Faculty	17,542	17,864	322	2%
Wages	1,593	2,218	625	39%
Benefits	7,462	8,130	668	9%
Personnel Costs	\$ 42,900	\$ 47,379	\$ 4,479	10%
Utilities	896	1,099	203	23%
Scholarships	18,054	19,718	1,664	9%
Discounts	(9,519)	(10,855)	(1,336)	14%
Equipment (capitalized)	165	247	82	50%
Operations and Maintenance	18,685	22,275	3,590	19%
<b>TOTAL EXPENSES</b>	<b>\$ 71,181</b>	<b>\$ 79,863</b>	<b>\$ 8,682</b>	<b>12%</b>



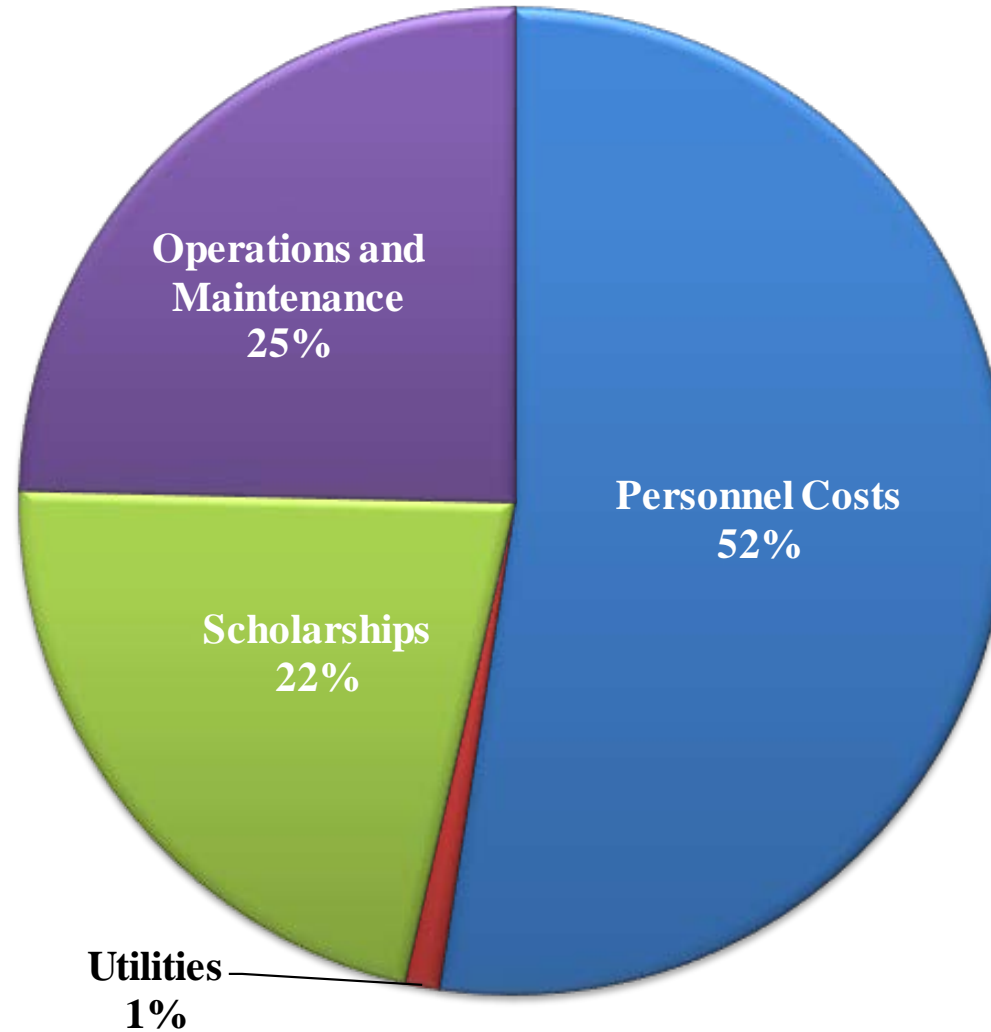
# FY 2019 Proposed Expense Budget and Variance by Fund Group and NACUBO Function

E&G and Designated	Budget (in thousands)		Variance	
	FY 2018	FY 2019	Amount	%
Instruction	\$ 22,128	\$ 28,214	\$ 6,086	28%
Academic Support	7,710	7,714	4	0%
Student Services	16,406	16,329	(77)	0%
Scholarships and Fellowships	3,955	4,672	717	18%
Institutional Support	9,274	9,227	(47)	-1%
O&M of Plant	5,644	7,357	1,713	30%
Public Service	359	316	(43)	-12%
Research	251	429	178	71%
<b>E&amp;G and Designated Subtotal</b>	<b>\$ 65,729</b>	<b>\$ 74,258</b>	<b>\$ 8,529</b>	<b>13%</b>
<b>Auxiliary</b>				
Auxiliary	\$ 277	\$ 223	\$ (54)	-19%
<b>Auxiliary Subtotal</b>	<b>\$ 277</b>	<b>\$ 223</b>	<b>\$ (54)</b>	<b>-19%</b>
<b>Restricted</b>				
Academic Support	\$ -	\$ 42	\$ 42	0%
Student Services	30	30	-	0%
Scholarships and Fellowships	4,830	4,903	73	2%
Research	315	407	92	29%
<b>Restricted Subtotal</b>	<b>\$ 5,175</b>	<b>\$ 5,382</b>	<b>\$ 207</b>	<b>4%</b>
<b>TOTAL</b>	<b>\$ 71,181</b>	<b>\$ 79,863</b>	<b>\$ 8,682</b>	<b>12%</b>





# FY 2019 Proposed Expense Budget





# FY 2019 Proposed Use of Reserves

Fund Group	Amount	Reason
<b>E&amp;G</b>	\$ <b>184,190</b>	Planned one-time use of reserves to cover planned one-time expenditures that align with the University's Strategic Plan 2016 - 2021.
<b>Designated</b>	\$ <b>2,070,152</b>	Planned one-time use of reserves to cover planned one-time expenditures that align with the University's Strategic Plan 2016 - 2021.



# New Goals and Objectives

<b>Goal 1: Graduate More Students with High Impact Experience</b>	<b>Budget Impact (in thousands)</b>	<b>Method of Finance</b>	<b>FTE's</b>
Continue to grow faculty to meet comprehensive expansion needs and general student enrollment growth	\$1,316	Tuition and fee growth	17
Develop academic administrative support	\$490	Tuition and fee growth	9
Provide student success support for the growing student body	\$128	Tuition and fee growth	2



# FY 2019 Salary Plan

FY 2019 Salary Plan		Amount
<b>Faculty:</b>		
Merit pool	\$	-
Promotions		-
Market adjustments (final year of 3-year plan)		50,000
<i>Benefits</i>		11,500
<b>Faculty Subtotal:</b>		<b>61,500</b>
<b>Staff:</b>		
Merit pool		-
Targeted market adjustments		185,000
<i>Benefits</i>		42,250
<b>Staff Subtotal:</b>		<b>227,250</b>
<b>Total:</b>		<b>\$ 288,750</b>

The increases noted above are included in the University's baseline budget request, and are not contingent on meeting enrollment targets.





# Section II

## Request to Exceed FTE Limitations





# FY 2019 Request to Exceed FTE Limitations

<b>Current FTE Cap Level</b>	<b>264.8</b>
Requested Increase	75.0
<b>Revised Cap</b>	<b>339.8</b>
<b>Requested Increase</b>	
Faculty	40.0
Administrative	-
Staff	35.0
<b>Total</b>	<b>75.0</b>

## Justification

The additional 75 FTE are needed to successfully implement the legislatively-mandated downward expansion approved to transform Texas A&M University-San Antonio into a comprehensive university.

The FTE cap was reduced from 269.0 in the 2014-2015 biennium to 232.9 in the 2016-2017 biennium, despite the approval and funding received for downward expansion. In the 2018-2019 biennium, the FTE cap was increased to 264.8, which left the University 5 FTE (all faculty) short of the 2014-2015 biennium total.

The special item funding that was received for downward expansion was used to fund an additional 35 faculty FTE and 35 student support FTE. This additional 70 FTE, along with the additional 5 FTE that the University has not recovered from the 2014-2015 biennium total, comprises this request. No administrative FTE are being requested.





# Section IV

## Auxiliary Operations





# Auxiliary Operations

Auxiliary Operations					
	(In Thousands)				
	Actuals FY 2017	Budget FY 2018    FY 2019		Budget Variance Amount    %	
<b>Parking</b>					
Revenue	\$ 277	\$ 186	\$ 382	\$ 196	105.4%
Expenses	440	186	100	(86)	-46.2%
Transfers	-	-	(282)	(282)	0.0%
<b>Net Income/(Loss)</b>	<b>\$ (163)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Food Service</b>					
Revenue	\$ -	\$ -	\$ 21	\$ 21	0.0%
Expenses	-	-	18	18	0.0%
<b>Net Income/(Loss)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3</b>	<b>\$ 3</b>	<b>0.0%</b>
<b>Bookstore</b>					
Revenue	\$ 79	\$ 85	\$ 100	\$ 15	17.6%
Expenses	103	85	100	15	17.6%
<b>Net Income/(Loss)</b>	<b>\$ (24)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>





# Section V

## Capital Plan Update





# FY 2019 Capital Plan Update

<b>FY 2019 Priority Projects</b>	<b>Planning Amount (\$M)</b>	<b>Primary Funding Source</b>	<b>Current Status</b>	<b>Gross Square Footage</b>
Science and Technology Bldg	\$ 63.0	TRB	70% Complete	137,513
Academic and Admin Bldg, Phase 1	\$ 25.0	PUF	In Design	45,000





# Capital Projects Completed in FY 2018



**Parking Lot Expansion**



**Kinesiology Pavilion**



**Recreation Field**



**Modular Classrooms**



# FY 2019 Public/Private Update

FY 2019 Priority Projects	Planning Amount (\$M)	Primary Funding Source	Current Status	Gross Square Footage
Mission Village	\$ 39.0	P3	Programming	160,000
Student Recreation Center	\$ 60.0	P3	Programming	120,000







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**THANK YOU**

